

NERC

NORTH AMERICAN ELECTRIC
RELIABILITY CORPORATION

Reliability Standards Development Plan

2012-2014

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RELIABILITY | ACCOUNTABILITY



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Chapter 1 – Executive Summary

This document provides an update on the status of Standards Development work at NERC, as well as a forecast of work being planned for 2012-2014. The document has several sections:

- Chapter 1 contains this Executive Summary
- Chapter 2 contains introductory remarks from the Chair of the Standards Committee and NERC's Vice-President and Director of Standards
- Chapter 3 provides a general update on Standards Activities in 2011
- Chapter 4 provides a summary of the development of this document and the implementation of projects in general.
- Chapter 5 provides a summary of the Work Plan
- Appendix 1 shows the prioritization scores used in the development of the Work Plan
- Appendix 2 shows the Work Plan in Gantt chart form
- Appendix 3 provides brief summaries of all the projects proposed within the Work Plan

Chapter 2 – A Joint Letter from the Chair of the Standards Committee and NERC’s Vice-President and Director of Standards

<to be added>

Chapter 3 - General

This is the Reliability Standards Development Plan (the “Plan”) for years 2012-2014. The Plan provides several items of information to its readers:

- Information regarding the state of Standards at NERC, changes in Standards, and challenges facing Standards in the years to come
- Status updates regarding standards and related projects currently in development
- A forecast of Standards Development work scheduled for the next three years
- An overview of the process used to prioritize work and assign resources to Standards development projects

NERC Standards staff endeavors to maintain a complete, updated set of Standards information on the NERC website, which can be found at www.nerc.com.

The Standards Program continues to manage its ongoing load of work in order to move toward the target work load levels identified in early 2011. Progress is being made in this area; however, some projects expected to be completed in 2011 are still in active development. This is largely due to unforeseen complications regarding achieving consensus and managing overall product quality.

Status Updates

2011 Reorganization and Hiring

In early 2011, NERC performed a minor reorganization of the Standards staff in order to ensure appropriate focus on key areas. A new position, Director of Regulatory Initiatives, was established to ensure overall coordination between NERC and its various regulators. NERC also established a Manager of Standards Information, with the primary focus of ensuring that information posted on the NERC website accurately reflects the current body of Standards and associated compliance information. Additional staff was hired into the Standards Process and Standards Development teams to better support the volume of work ongoing within the Standards Program.

Completed Standards Development Projects

In 2011, NERC completed development of the following projects.

- 2006-02 Assess Transmission and Future Needs (BOT approved, awaiting filing)
- 2007-04 Certifying System Operators (filed with regulators)
- 2007-07 Vegetation Management [**projection as of September 2011**]

- 2008-06 Cyber Security Order 706 Version 4 (filed with regulators)
- 2009-06 Facility Ratings (filed with regulators)
- 2010-10 FAC 729 (filed with regulators)
- 2010-11 TPL Table 1 Footnote B (filed with regulators)
- 2010-13 Relay Loadability Order Phase 1 (filed with regulators)

Progress on Version Zero Standards

The set of Version 0 standards included 110 standards. Of the 110 standards, NERC withdrew three, and the Federal Energy Regulatory Commission (FERC) ruled on the remaining 107 as follows:

- 27 were approved without any directives to modify the associated standard
- 56 were approved with directives to modify the associated standard
- 24 were not approved, pending provision of additional information.

Of the 56 that were approved with directives, progress in revising those standards includes:

- 7 have been approved by FERC
- 9 have been submitted and are pending FERC approval
- 18 are associated with projects under active development
- 22 are associated with projects that are either inactive or not started

Of the 24 that were not approved pending submittal of additional information, progress in revising those standards includes:

- 8 have been approved by FERC
- 4 have been submitted and are pending FERC approval
- 2 are associated with projects under active development
- 10 are associated with projects that are either inactive or not started

As of September 1, 2011, there are 103 Reliability Standards with 1220 requirements that are mandatory and enforceable in the United States.¹

¹ The data included in this paragraph does not include Regional Reliability Standards.

Interpretations of Reliability Standards

Entities required to comply with a reliability standard have the right to request a formal interpretation of a requirement in a standard. Interpretation projects generally are narrower in scope than other standards projects, but like standards, interpretations are drafted by a drafting team and posted for industry review and ballot. From 2006 to 2011, NERC processed 43 interpretation requests. In addition, NERC received a number of requests for interpretation that were absorbed into standards development projects because drafting teams could not prepare the interpretations without expanding the requirements of the approved standard.

Progress on Regulatory Directives

Since NERC became the Electric Reliability organization (ERO), FERC has issued 44 Orders containing approximately 655 directives related to NERC Reliability Standards. Of the approximately 655 directives issued since 2007, NERC has completed projects associated with approximately 44% of these directives and continues to make substantial progress in addressing the remaining directives focusing first on those that have the greatest impact on reliability.

A significant number of the directives ordered by FERC for implementation by NERC (as the FERC-approved ERO) specify that NERC submit or modify a Reliability Standard that addresses a specific matter, as permitted under Section 215(d)(5) of the Federal Power Act. Other directives order NERC to make changes in its procedural rules. Still other directives order NERC to consider the views of various commenters when NERC next revises a particular Reliability Standard.

NERC processes these various types of directives consistent with its Rules of Procedure (including Appendices 3A- Standard Processes Manual and 3C Procedure for Coordinating Reliability Standards). Specifically, when a regulatory order or rule is issued, that order is reviewed and any directives within the order related to standards development are added to the NERC Standards Issues Database and categorized. NERC then seeks to associate each directive with a specific standard. Projects and the associated Standards, along with the associated regulatory directives, are then prioritized for revision using the prioritization process described elsewhere in this document.

In 2011, NERC developed and filed the first NERC Standards Report, Status and Timetable for Addressing Regulatory Directives. This report is to be filed annually with FERC on or before March 31 of each year consistent with in accordance with Section 321.6 of the NERC Rules of Procedure (“Rule 321”) that was approved by the FERC on March 17, 2011. The progress against the directives issued is outlined in the aforementioned report.

Rapid Development and Rapid Revision Projects

NERC’s Standards Committee (SC) has tentatively identified two ways to accelerate project development while staying within the boundaries established in the Standard Processes Manual. Both approaches are consistent with the original vision of standards development when the ERO was being developed.

The first, called “Rapid Development,” utilizes a small team of professionals to draft a standard over a short, but intensive period of time. The standard is then submitted with its associated SAR and the project moves directly into the first formal comment phase. Under this model, it may be possible to develop and ballot a standard within a period less than a year. The SC is evaluating the approach as part of Project 2010.05.1 Phase 1 of Protection Systems: Misoperations. Initial results have provided useful lessons learned, including the need to carefully select members of the small team to ensure not just subject matter expertise, but balance of interests as well.

The second approach, called “Rapid Revision,” takes a similar approach, but is focused on dealing with concerns identified during the Interpretation process. If an interpretation drafting team identifies simple modifications to a standard that can more effectively address an interpretation request than an interpretation can alone, the team may elect to make such changes and submit them with an associated SAR. Following SC review, the changes may move directly to comment and ballot. This approach is being tested with project 2011-INT-01 Interpretation of MOD-028-1 R3.1 for Florida Power and Light.

Challenges facing Standards

Five-Year Review Obligation

As part of its ANSI accreditation, NERC has committed to review each of its standards for modification once every five years. While not giving the appearance of being onerous, this obligation has proven challenging to meet. 2012 marks the fifth year since NERC’s first set of standards became mandatory and enforceable in the United States; many of those standards are now due for that five-year review. However, the work load of the ERO remains high, and prioritization has resulted in a deferral of the work required for these five-year reviews except when already associated with a project of reliability value.

Product Quality

As NERC’s and the industry’s experience with standards has continued, it has become increasingly clear that minor problems with the quality of standards can have significant repercussions when it comes to clarity and compliance. NERC has undertaken efforts to improve the quality of its work products, and will continue to do so in 2012. Steps being taken include creating technical writer positions, enhanced training for staff, and developing additional internal quality assurance processes.

Standards Program Throughput

One continuing challenge is the ability to not only produce quality products, but to do so consistently and regularly. While in some cases limited by necessity due to the scarcity of industry resources available in the workforce, the Standards Program continues to look for ways to improve the efficiency of its processes and its ability to demonstrate tangible progress in standards development on a regular basis. In 2012, Standards staff will be implementing enhanced document management capabilities, as well as portfolio-level project controls to ensure optimal use of resources and overall consistency of throughput. This more global

“portfolio view” was used to in part to develop this Plan, but additional improvements are expected in 2012 as well. As such, it should be noted that this, in addition to the normal variables associated with consensus-based product development, may lead to changes in the schedules used to develop the forecasts within this document

Conclusion

The Standards Program continues to make changes to improve its overall effectiveness, and looks forward to additional improvements in 2012. The SC’s work on this Plan has appropriately focused the industry on standards development to ensure the best progress in improving reliability, addressing concerns in a timely manner, and assisting with implementation complexity, all while making sure to consider the implications of cost. NERC believes this approach correctly balances the needs of the industry with the public interest, and will continue to work with the industry to ensure the continued protection of reliability in North America.

Chapter 4 – Project Development Overview

Project Prioritization and Plan Development

This year, NERC continued use of the Prioritization Tool (the Tool) developed by the Standards Committee (SC) in late 2010 and early 2011 to help determine how best to assign resources and perform work. Following the finalization of the 2011-2013 Plan, the Standards Committee’s Process Subcommittee (SCPS) began to work on improving the Tool for use in the development of the 2012-2014 Plan.

Similar to last year, the Tool utilizes a simple scoring mechanism to identify key considerations for use in determining project priority. Revisions were made to the tool in response to comments received during the development of the 2011-2013 Plan. Changes included the elimination and consolidation of scores that seemed to overlap or be redundant, removal of the “Project Percent Complete” evaluations (as there is currently no intention of moving projects into Informal Development, as was considered during the development of the 2011-2013 Plan), the addition of a score to account for projects related to the NERC President’s Top Priority Issues for Bulk Power System Reliability, and trial testing of a new metric that accounts for “cost considerations.” In addition, the tool was modified to allow a more sophisticated analysis of each of the key drivers in project prioritization. This allowed the SC to consider each of those factors separately, as well as in aggregate, to determine how best to allocate resources.

During the month of July 2011, NERC solicited the industry at-large for additional projects for consideration in the 2012-2014 Plan. NERC received nine submissions, resulting in the creation of six new projects. NERC created one project to account for the remaining Order 729 directives yet to be resolved, and one project to account for issues with the MOD-029-01 standard that will need to be addressed at some point in the future. NERC created four additional projects to account for projects to modify standard based on NERC’s five-year review obligation, as identified in its Rules of Procedure.

In August, the SC began reviewing each of these projects, assigning them various scores based on input from constituents within their respective segments. NERC staff assembled the results in September, and an initial Prioritization and Work Plan was approved for posting at the September meeting of the SC. This Work Plan assumed an overall throughput capability of thirteen projects in development concurrently, and divided that capability into three areas:

- Reliability Projects – those projects expected to be the most beneficial to Reliability. Capacity for eight concurrent projects was assigned to this area.
- Time-Sensitive Projects – those projects with time sensitivity, such as those responsive to FERC orders with specified deadlines, as well as those projects needed to meet the ERO’s five-year review obligation. Capacity for three concurrent projects was assigned to this area.

- Practicality Projects – those projects that improve the overall effectiveness of NERC’s Reliability Standards, including addressing failed interpretations, improving the clarity of often violated standards, and other such general improvements. Capacity for two concurrent projects was assigned to this area.

The Work Plan identified each project and the amount of work associated with it, then allocated projects in their respective areas in order or priority as resources came available. Some projects were identified that needed additional research, and were scheduled for initiation with sufficient time to allow such work to be completed. Additionally, some projects require specific expertise. To the extent such needs were identified, that expertise was managed to ensure the volume of work did not exceed the resource capacity. For example, projects related to protection systems were generally not started until another project related to protection systems was completed.

This Work Plan, along with the prioritization itself and this document in draft form, were posted for industry comment in September. Comments were received and considered at the October 2011 SCPS meeting; the final prioritization and Plan was approved by the SC at its October meeting. The Plan was presented to NERC’s Board of Trustees and was approved at the Board’s November meeting.

Project Implementation

Standards development projects at NERC proceed through a specific set of steps, identified in NERC’s Standard Processes Manual. In general, the process can be summarized as follows:

- Initiation – projects are identified, and simple problem statements are developed. These problem statements are used to assist in the overall project prioritization effort described above.
- Planning – projects are further developed to determine their scope and merits. The drafting of a formal Standards Authorization Request (SAR) occurs in this step, as well as the development of communication plans if deemed to be necessary. In some cases, this step may occur concurrently with the initial steps of Execution and Control.
- Execution and Control – once the SC has approved a project for moving into this phase, standards or other work products are produced and the project begins moving forward in earnest. A detailed project schedule is developed, and standards are drafted, posted for comment, and balloted, culminating in review by NERC’s Board of Trustees for adoption.
- Closing – Following action by NERC’s Board of Trustees, the project is reviewed and analyzed for “lessons learned.” Public information is updated as necessary, and any associated regulatory filings are made.

For more information on the specific details of each step in the implementation of projects to develop NERC Reliability Standards, readers are directed to various resources posted at the NERC Standards Resources page:

<http://www.nerc.com/commondocs.php?cd=2>

Chapter 5 – Project Work Plan Summary

This chapter summarizes the Reliability Standards Development Plan (the “Plan”) for years 2012-2014. The following is based on the Standards Committee’s Prioritization of Projects (included as Appendix 1) and the associated staff-developed Work Plan (included as Appendix 2). A detailed summary of projects is included as Appendix 3.

Projects for 2012-2014

NERC intends to continue development of the following projects in 2012. These are Active projects, and are expected to continue until completion. Although there are other projects that ranked higher this year than some of these projects, the Standards Committee believes that the industry has committed to completing these projects, and given that the workload is reaching a manageable size, moving any of these projects into informal development would be counterproductive.

The projects below have been color coded, to indicate their focus area (**Reliability**, **Time Sensitivity**, or **Practicality**). While most projects impact all three of these areas in some way, this is intended to illustrate the primary consideration driving its consideration.

Existing Active Projects:

- **2006-06 Reliability Coordination**. This project ranked #13 in Reliability Priority.
- **2007-02 Operating Personnel Communication Protocols**. This project ranked #5 in Reliability Priority.
- **2007-03 Real-time Transmission Operations**. This project ranked #4 in Practicality Priority.
- **2007-06 Protection System Coordination**. This project ranked #4 in Reliability Priority.
- **2007-07 Vegetation Management**.
- **2007-09 Generator Verification**.
- **2007-12 Frequency Response**. This project ranked #10 in Reliability Priority, and was tied for #2 in Time Sensitivity Priority.
- **2007-17 Protection System Maintenance and Testing**. This project ranked #3 in Reliability Priority.
- **2008-06 Cyber Security – Order 706**. This project ranked #1 in Reliability Priority.
- **2009-01 Disturbance and Sabotage Reporting**. This project ranked #7 in Reliability Priority.
- **2010-05.1 Phase 1 of Protection Systems: Misoperations**. This project ranked #8 in Reliability Priority.
- **2010-07 Generator Requirements at the Transmission Interface**. This project ranked #13 in Practicality Priority, and was tied for #2 in Time Sensitivity Priority.
- **2010-14.1 Phase 1 of Balancing Authority Reliability-based Controls: Reserves**. This project ranked #1 in Time Sensitivity Priority, and #2 in Practicality Priority.

- **2010-17 Definition of Bulk Electric System.** This project ranked #10 in Reliability Priority, and was tied for #2 in Time Sensitivity Priority.

NERC intends to initiate development of the following additional projects in 2012. These projects have been assigned based on priority, but constrained by the need to have a limited number of projects under active development at any given time. Project 2010-05.2 is not schedule to start until later in 2012 due to the need for subject matter expertise in misoperations, which is already committed to Phase 1 of the project. 2012-04 is not starting until later in 2012 due to the need for subject matter expertise in protection system testing, which is already committed to Project 2007-17.

While this Plan is a reasonable approach to Standards development, it cannot account for unforeseen events. The Plan is subject to modification in response to factors such as delays in the completion of current projects, the need to complete background research prior to initiation of standards development work, unforeseen regulatory directives, and factors such new or emerging reliability risks to the Bulk Electric System. Changes to the Plan during its execution are not only possible, but likely, and should be expected.

Additional Projects in 2012:

- **2008-02 Undervoltage Load Shedding.** This project ranked #14 in Reliability Priority, and is expected to be started upon the completion of 2006-06 Reliability Coordination.
- **2009-02 Real-time Monitoring and Analysis Capabilities.** This project ranked #1 in Practicality Priority, and is expected to be started upon the completion of 2007-03 Real-time Transmission Operations.
- **2009-03 Emergency Operations.** This project ranked #3 in Practicality Priority, and is expected to be started upon the completion of 2008-06 Cyber Security – Order 706.
- **2010-01 Support Personnel Training.** This project ranked #15 in Reliability Priority, and is expected to be started upon the completion of 2009-01 Disturbance and Sabotage Reporting.
- **2010-05.2 Phase 2 of Protection Systems: SPS and RAS.** This project ranked #11 in Reliability Priority, and is expected to be started upon the completion of the first phase of the project, 2010-05.1 Phase 1 of Protection Systems: Misoperations.
- **2010-13.2 Phase 2 of Relay Loadability: Generation.** This project has been identified as having a higher priority, as it has a FERC deadline. While this was accounted for in the Prioritization, the SC agreed that this should take precedence over the 5-year review projects considered in the Prioritization. This project is expected to be started upon the completion of 2007-12 Frequency Response.
- **2012-04 Protection System Commissioning Testing.** This project ranked #9 in Reliability Priority, and is expected to be started upon the completion of 2007-17 Protection System Maintenance and Testing

NERC intends to initiate development of the following projects in 2013. As noted above, these projects have generally been assigned based on priority and constrained by the need to have a limited number of projects under active development at any given time. 2012-06 is not starting until 2013 due to the need for subject matter expertise in reserves and in generator characteristics, which are already committed to projects 2010-14.1 and 2007-09, respectively. 2009-07 is not starting until 2013 due to the need for subject matter expertise in protection systems, which is already committed to project 2007-06.

Additional Projects in 2013:

- **2007-11 Disturbance Monitoring.** This project is expected to start upon completion of 2010-17 Definition of Bulk Electric System.
- **2008-01 Voltage and Reactive Panning and Control.** This project ranked #6 in practicality, and is expected to start upon completion of 2010-14.1 Phase 1 of Balancing Authority Reliability-based Controls: Reserves
- **2008-12 Coordinate Interchange Standards.** This project is expected to start upon completion of 2010-07 Generator Requirements at the Transmission Interface.
- **2009-07 Reliability of Protection Systems.** This project ranked #2 in Reliability Priority, and is expected to start upon completion of 2007-06 Protection System Coordination.
- **2010-14.2 Project 2010-14.2 Phase 2 of Balancing Authority Reliability-based Control: Time Error, AGC, and Inadvertent.** This project is expected to start upon completion of 2009-02 Real-time Monitoring and Analysis Capabilities.
- **2012-01 Equipment Monitoring and Diagnostic Devices.** This project is expected to start upon completion of 2007-02 Operating Personnel Communication Protocols.
- **2012-06 Generator Capabilities.** This project ranked #6 in Reliability Priority, and is expected to start upon completion of both 2010-14.1 Phase 1 of Balancing Authority Reliability-based Controls: Reserves and 2007-09 Generator Verification.

NERC intends to initiate development of the following projects in 2014. These projects have been identified as having a lower priority, although some are associated with the 5-year review obligation. In general, these projects are not projected to be initiated until 2014 due to the need to limit the number of projects active at any given time. 2010-13.3 is not projected to start until 2014 due to the need for subject matter expertise in relay loadability, which is already committed to Phase 2 of the project.

Additional Projects in 2014:

- **2009-04 Phasor Measurements.** This project is expected to start upon completion of 2009-03 Emergency Operations.

- **2009-05 Resource Adequacy Assessments.** This project is expected to start upon completion of 2012-04 Protection System Commissioning Testing.
- **2010-03 Modeling Data.** This project is expected to start upon completion of 2008-01 Voltage and Reactive Panning and Control.
- **2010-04 Demand Data.** This project is expected to start upon completion of 2010-05.2 Phase 2 of Protection Systems: SPS and RAS.
- **2010-08 Functional Glossary Model Revisions.** This project is expected to start upon completion of 2010-01 Support Personnel Training.
- **2010-13.3 Phase 3 of Relay Loadability: Stable Power Swings.** This project is expected to start upon completion of the second phase of this project, 2010-13.2 Phase 2 of Relay Loadability: Generation.
- **2010-16 Definition of System Operator.** This project is expected to start upon completion of 2012-04 Protection System Commissioning Testing.
- **2012-05 ATC Revisions - Order 729.** This project is expected to start upon completion of 2008-12 Coordinate Interchange Standards.

Projects for 2015 and Beyond

NERC intends to develop the following projects in 2015 or later, which is beyond the scope of this Plan. These projects have been identified as having a lower priority, although some are associated with the 5-year review obligation. There is also some question as to whether or not they will provide sufficient value to be cost justified at this time. They have been included for completeness and to ensure that they are recognized as necessary projects.

It should be noted that several of these projects are related to NERC's ongoing obligation to review its standard every five years, as required in the Rules of Procedure. This is discussed in more detail in the General chapter.

- 2010-02 Connecting New Facilities to the Grid
- 2012-02 Physical Protection
- 2012-03 PRC-004 VSLs
- 2012-07 Obsolescence Review
- 2012-08 Glossary Updates
- 2012-09 IRO Review
- 2012-11 FAC Review
- 2012-12 PER Review
- 2012-13 NUC Review

- 2012-14 Risk Analysis

The following two projects were identified as potential projects for consideration, but not included in the prioritization. If necessary, they will be evaluated mid-year on an ad-hoc basis; otherwise, they will be considered in the prioritization process for the 2013-2015 Reliability Standards Development Plan.

- 2006-06.2 Phase 2 of Reliability Coordination
- 2012-15 Flow Limited Paths

Appendix 1 - Prioritization

The following pages show the project rankings in each of the three primary categories: Reliability, Time Sensitivity, and Practicality. The assignment of scores was based on the mean of individual scores provide by members of the Standards Committee. Scores highlighted in red indicate areas where the members of the SC were divided regarding how to assign a particular score.

Following the identification of potential projects, this prioritization is the next step in the creation of the Reliability Standards Development Plan, and provides a starting point for further discussion. The prioritization is used to create the Work Plan which follows as Appendix 2.

**NERC Standards Committee
Project Prioritization Worksheet**

STANDARDS COMMITTEE Reliability Standard Project Prioritization		(E)	(F)	(G)	(H)	(I)	(J)	(K)	(L)	(M)	(N)	RELIABILITY SORT							
Project Number and Name	Short Description	Addresses an ERO Strategic Priority (to be completed by NERC Staff) 50 = Yes 0 = No	Addresses a reliability risk not covered by an existing standard 100 = Severe risk 75 = High risk 50 = Moderate risk 25 = Low risk 0 = N/A	Improves one or more existing standards: 100 = Significantly 75 = Moderately 50 = Minimally 25 = N/A	Cost of Implementation The cost of complying with the standard is expected to be: 100 = Very high 75 = High 50 = Average 25 = Low 0 = Very Low	Cost of Administration The cost to demonstrate and verify compliance is expected to be: 100 = Very high 75 = High 50 = Average 25 = Low 0 = Very Low	Time Sensitivity (to be completed by NERC Staff) Number of months until due date, if any	Addresses compliance issues from NERC Staff or Stakeholders 50 = Significant issues 25 = Moderate issues 10 = Minimal issues 0 = N/A	Addresses a failed interpretation or SDT inability to develop an interpretation related to a lack of clarity that is 50 = Significant 25 = Moderate 10 = Minimal 0 = N/A	Other Practicality Concern (Explanation for the rating must be indicated in the column to the right) (0 to 50)	Explanation	Reliability Score (0 - 250)	Cost Consideration Score (0 - 100)	Time Sensitivity Score (0 - 100)	Practicality Score (0 - 150)	Reliability Ranking	Cost Consideration Ranking	Time Sensitivity Ranking	Practicality Ranking
Project 2008-06 Cyber Security - Order 706 (ACTIVE)	13 - The project requires modifications to CIP-002 thru CIP-009 to bring the standards into conformance with the ERO Rules of Procedure and to address the directives from FERC Order 706.	50	70.8	100	87.5	75	48	45.8	45.8			220.8	52	22	91.6	1	17	29	5
Project 2009-07 Reliability of Protection Systems	20 - Requires facility owners to have protection system equipment installed such that, if there were a failure to a specified component of that protection system, the failure would not prevent meeting the BES performance identified in the TPL standards. Related to System Protection Initiative. New standard(s).	50	83.3	87.5	66.7	41.7	0	12.5	25			220.8	66	0	37.5	2	3	33	17
Project 2007-17 Protection System Maintenance & Testing (ACTIVE)	10 - Intended to consolidate several standards into a single maintenance and testing standard: PRC-005 (Transmission and Generation Protection System Maintenance and Testing), PRC-008-0 (Underfrequency Load Shedding Equipment Maintenance Programs), PRC-011-0 (UVLS System Maintenance and Testing), and PRC-017-0 (Special Protection System Maintenance and Testing). Standards PRC-008-0, PRC-011-0, and PRC-017-0 would then be withdrawn. Related to System Protection Initiative.	50	50	100	60	50	5	45.8	25			200	60	94	70.8	3	7	2	9
Project 2007-06 System Protection Coordination (ACTIVE)	5 - Requires upgrading and expanding the existing requirements from PRC-001 to identify criteria for determining where to install protection system devices and for requiring the installation of those devices to protect the reliability of the bulk electric system. PRC-027. Related to System Protection Initiative.	50	62.5	83.3	55	45	5	12.5	41.7			195.8	61	94	54.2	4	6	3	14
Project 2007-02 Operating Personnel Communications Protocols (ACTIVE)	3 - Requires developing new requirements in support of blackout recommendation #26 to ensure that real-time system operators use standard communication protocols during normal and emergency operations. COM-003.	50	75	70.8	25	25	5	4.2	0			195.8	74	94	4.2	5	1	4	27
Project 2012-06 Generator Capabilities	40 - For all synchronous generators, specify minimum droop settings and frequency response performance. Require proven voltage support and reactive response to a specific level. Related to Frequency Response Initiative. Related to BAL-003 and the Continent Wide Reserve Policy. New standard(s).	50	50	91.7	62.5	37.5	0	0	0			191.7	60	0	0	6	8	34	30
Project 2009-01 Disturbance and Sabotage Reporting (ACTIVE)	15 - This project will entail revision to existing standards CIP-001 and EOP-004. The standards may be merged to eliminate redundancy and provide clarity on sabotage events. EOP-004 has some "fill-in-the-blank" components to eliminate. The development may include other improvements to the standards deemed appropriate by the drafting team, with the consensus of stakeholders, consistent with establishing high quality, enforceable and technically sufficient bulk power system reliability standards. EOP-004, CIP-001 and CIP-008.	50	66.7	58.3	16.7	16.7	5	50	25			175	73	94	75	7	2	5	7
Project 2010-05.1 Phase 1 of Protection Systems: Misoperations (ACTIVE)	25 - Modify current PRC-003 and -004 standards and definitions related to Protection System Misoperations to support a good metric for measurement of Protection System performance and ensure the reliability of the bulk power system. Does not include SPS and RAS. Related to System Protection Initiative.	50	62.5	62.5	33.3	37.5	5	50	25			175	64	94	75	8	4	6	8
Project 2012-04 Protection System Commissioning Testing	38 - Establish minimum level of required commissioning testing prior to putting protection systems into service. Related to System Protection Initiative. New standard(s).	50	50	70.8	41.7	50	0	0	0			170.8	57	0	0	9	9	35	31
Project 2010-17 Definition of BES (ACTIVE)	34 - Define the BES as per FERC Order 743.	0	87.5	75	81.3	75	5	37.5	29.2			162.5	52	94	66.7	10	18	7	11
Project 2010-05.2 Phase 2 of Protection Systems: SPS and RAS	26 - Modify current PRC-012, -014, and -016 standards and definitions related to SPS/RAS Misoperations to support a good metric for measurement of Protection System performance and ensure the reliability of the bulk power system. May include additional updates to PRC-004 as well. Related to System Protection Initiative.	50	45.8	62.5	40	45	5	33.3	12.5			158.3	56	94	45.8	11	10	8	16
Project 2010-07 Generator Requirements at the Transmission Interface (ACTIVE)	27 - This project proposes changes to the requirements and the addition of new requirements to add significant clarity to Generator Owners and Generator Operators regarding their reliability standard obligations at the interface with the interconnected grid. Multiple standards.	0	75	75	66.7	66.7	5	50	8.3			150	54	94	58.3	12	15	9	13
Project 2006-06 Reliability Coordination (ACTIVE)	2 - Requires upgrading and expanding existing requirements that address reliability coordinator actions to prevent instability, uncontrolled separation or cascading outages. COM-001, COM-002, IRO-001, IRO-002, IRO-005, IRO-014, IRO-015, IRO-016, and IRO-003.	50	33.3	66.7	37.5	37.5	5	4.2	25			150	56	94	29.2	13	11	10	18
Project 2008-02 Undervoltage Load Shedding	12 - Consider consolidating PRC-010-0 (Assessment of the Design and Effectiveness of UVLS Program) and (PRC-022-1 - Under-Voltage Load Shedding Program Performance). Currently missing are any criteria for identifying where UVLS should be installed. The team will utilize the FIDVR (Fault-Induced Delayed Voltage Recovery) Technical Reference Paper in the development of requirements. Related to System Protection Initiative.	50	29.2	70.8	83.3	50	5	0	0			150	42	94	0	14	24	11	32

**NERC Standards Committee
Project Prioritization Worksheet**

STANDARDS COMMITTEE Reliability Standard Project Prioritization		(E)	(F)	(G)	(H)	(I)	(J)	(K)	(L)	(M)	(N)	RELIABILITY SORT							
Project Number and Name	Short Description	Addresses an ERO Strategic Priority (to be completed by NERC Staff) 50 = Yes 0 = No	Addresses a reliability risk not covered by an existing standard 100 = Severe risk 75 = High risk 50 = Moderate risk 25 = Low risk 0 = N/A	Improves one or more existing standards: 100 = Significantly 75 = Moderately 50 = Incrementally 25 = Minimally 0 = N/A	Cost of Implementation The cost of complying with the standard is expected to be: 100 = Very high 75 = High 50 = Average 25 = Low 0 = Very Low	Cost of Administration The cost to demonstrate and verify compliance is expected to be: 100 = Very high 75 = High 50 = Average 25 = Low 0 = Very Low	Time Sensitivity (to be completed by NERC Staff) Number of months until due date, if any	Addresses compliance issues from NERC Staff or Stakeholders 50 = Significant issues 25 = Moderate issues 10 = Minimal issues 0 = N/A	Addresses a failed interpretation or SDT inability to develop an interpretation related to a lack of clarity that is 50 = Significant 25 = Moderate 10 = Minimal 0 = N/A	Other Practicality Concern (Explanation for the rating must be indicated in the column to the right) (0 to 50)	Explanation	Reliability Score (0 - 250)	Cost Consideration Score (0 - 100)	Time Sensitivity Score (0 - 100)	Practicality Score (0 - 150)	Reliability Ranking	Cost Consideration Ranking	Time Sensitivity Ranking	Practicality Ranking
Project 2010-01 Support Personnel Training	21 - Require the use of a systematic approach to determining training needs of generator operators and operations planning and support staff with a direct impact on the reliable operations of the bulk power system. New standard(s).	50	45.8	50	85	41.7	0	0	0			145.8	42	0	0	15	25	36	33
Project 2008-01 Voltage and Reactive Planning and Control (INFORMAL)	11 - This project supports a blackout recommendation. Industry debate is needed on whether there should be a North American standard that requires a specific amount of reserves, or whether requirements for specific reserves should continue to be addressed at the regional level. The requirements in the existing standards need to be upgraded to be more specific in defining voltage and reactive power schedules. Consideration should be given to adding a requirement for the Reliability Coordinator to monitor and take action if reactive power falls outside identified limits. VAR-001 and -002.	0	66.7	75	54.2	30	5	33.3	8.3	50	Addressing Reactive Requirements key to reliability of system. Length of Time since the reliability need was identified -- Project was identified to address a Blackout Recommendation (elapsed time = 7 years) and FERC Order 693 directives (elapsed time = 4-1/2 years). Subsequently, NERC Transmission Issues Subcommittee.	141.7	64	94	91.6	16	5	12	6
Project 2010-14.1 Phase 1 of Balancing Authority Reliability-based Control. Reserves (ACTIVE)	31 - The project includes modifications to BAL-001 and BAL-002 to support Frequency Response project. Includes Continent-wide Reserve Policy. Year review of BAL-001. Related to Frequency Response Initiative.	0	50	87.5	81.3	31.3	1	8.3	45.8	40	There is a significant disagreement between FERC Staff, NERC Staff and the industry as to what is required under BAL-002. There could also be significant cost savings to the industry if the revisions to BAL-001 were to be realized.	137.5	56	100	94.1	17	12	1	2
Project 2010-13-3 Phase 3 of Relay Loadability: Stable Power Swings	30 - Address concerns with Stable Power Swings as identified in the FERC Order on Relay Loadability. Related to System Protection Initiative. New standard(s).	50	41.7	41.7	81.3	68.8	36	5	12.5	50	Relay performance during "stable" swings is complex. Restraint from tripping during stable swings must be balanced with the necessity of separation during unstable swings. The FERC order ignores this.	133.4	33	42	67.5	18	35	27	10
Project 2007-12 Frequency Response (ACTIVE)	9 - Requires entities to provide data needed to model each interconnection's frequency response, as well as establishes Frequency Response Obligation. Related to Frequency Response Initiative. BAL-003.	0	50	79.2	50	75	5	16.7	10	36.7	Frequency response has declined over the years. This issue is a high priority for FERC.	129.2	51	94	63.4	19	20	13	12
Project 2007-09 Generator Verification (ACTIVE)	7 - Requires upgrading existing requirements for generators to verify their capabilities to ensure that accurate data is used in model to assess the bulk electric system. MOD-025, -026, 027, PRC-019 and -024.	0	66.7	62.5	75	45.8	5	10	0			129.2	52	94	10	20	19	14	24
Project 2010-13.2 Phase 2 of Relay Loadability: Generation (INFORMAL)	29 - Draft new standard PRC-025-1 Generator Relay Loadability in compliance with the FERC Order 733 issued March 18, 2010. Related to System Protection Initiative.	50	29.2	50	62.5	50	12	0	0			129.2	42	82	0	21	26	24	34
Project 2009-02 Real-time Reliability Monitoring and Analysis Capabilities (INFORMAL)	16 - The project will establish requirements for the functionality, performance, and management of Real-time tools for Reliability Coordinators, Transmission Operators, and Balancing Authorities for use by their System Operators in support of reliable System operations. New standard(s).	0	66.7	58.3	90	85	27	37.5	10	50	Getting industry buy in to the development of the tool required.	125	38	57	97.5	22	31	25	1
Project 2007-07 Vegetation Management (ACTIVE)	6 - Project 2007-07 Vegetation Management Requires upgrading the existing requirements for entities to implement a vegetation management program to prevent transmission outages that adversely impact the reliability of the bulk electric system. FAC-003.	50	4.2	58.3	58.3	45	5	0	0	50	Results-Based Proof-of-Concept	112.5	40	94	50	23	29	15	15
Project 2009-03 Emergency Operations (INFORMAL)	17 - This set of EOP standards may be merged into a single standard. There are some requirements in IRO-001 that may be improved and merged into the new EOP standard. EOP-001, -002, -003, IRO-001	0	37.5	70.8	45	45	5	12.5	29.2	50	Getting the industry to agree to combining the standards into one or two instead of four.	108.3	55	94	91.7	24	13	16	3
Project 2012-01 Equipment Monitoring and Diagnostic Devices	35 - Consider the development of reliability standards for the application of major equipment monitoring and diagnostic devices and procedures. New standard(s).	0	25	70.8	87.5	62.5	0	0	0			95.8	36	0	0	25	34	37	35
Project 2007-11 Disturbance Monitoring (INFORMAL)	8 - Requires upgrading and expanding existing requirements for entities to install disturbance monitoring equipment and report disturbance data to ensure information is available to analyze bulk power system disturbances. PRC-002, PRC-018.	0	25	70	75	66.7	5	0	0	25	High Regional Priority	95	38	94	25	26	32	17	20
Project 2010-03 Modeling Data	23 - Requires merging, upgrading and expanding existing requirements for entities to provide data used to model the bulk electric system. Related to Blackout recommendation and Modeling Initiative. MOD-010 thru -015.	0	41.7	45.8	33.3	33.3	5	0	0			87.5	55	94	0	27	14	18	36
Project 2007-03 Real-time Transmission Operations (ACTIVE)	4 - Requires upgrading and expanding existing requirements that address transmission operator responsibilities to ensure the real-time operating reliability of the transmission assets within the transmission operator's area. PER-001, TOP-001-through TOP-008	0	4.2	66.7	33.3	50	5	50	41.7			70.9	47	94	91.7	28	21	19	4
Project 2008-12 Coordinate Interchange Standards (INFORMAL)	14 - Revise the set of Coordinate Interchange standards to 1) ensure that each requirement is assigned to an owner, operator or user of the bulk power system, and not to a tool used to coordinate interchange, 2) to address the Interchange Subcommittee's concerns related to the Dynamic Transfers and Pseudo-ies, and 3) to address previously identified stakeholder comments and applicable directives from Order 693. INT-001 through -010.	0	45.8	25	41.7	41.7	5	25	1.7			70.8	47	94	26.7	29	22	20	19
Project 2009-04 Phasor Measurements	18 - Supports a blackout recommendation. Several industry studies were issued that need to be analyzed to determine appropriate requirements for a NERC standard. Related to North-American Synchro-Phasor Initiative. New standard(s).	0	66.7	0	50	33.3	0	0	0			66.7	46	0	0	30	23	38	37

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Project 2009-05 Resource Adequacy Assessments	19 - Implements recommendations from the Resource and Transmission Adequacy Task Force (RTATF) Report and the Gas/Electricity Interdependency Task Force Report, approved by the NERC Board on June 15, 2004, related to resource adequacy. New standard(s).	50	8.3	0	33.3	25	0	0			58.3	38	0	0	31	33	39	38	
Project 2012-02 Physical Protection	36 - Consider the development of reliability standards for the safety and protection of essential equipment, buildings and people located in power generation, transmission, or distribution system locations in order to mitigate the associated reliability risks to the bulk power system. New standard(s).	0	45.8	8.3	91.7	83.3	0	0			54.1	20	0	0	32	37	40	39	
Project 2010-04 Demand Data	24 - As envisioned, this project will result in two standards — with MOD-016 through MOD-020 being merged into a single standard, and MOD-021 remaining as a separate standard. The requirements need to be more specific to clearly identify the format, etc., for providing data.	0	0	50	18.8	18.8	5	0			50	53	94	0	33	16	21	40	
Project 2010-16 Definition of System Operator	33 - Refine definition of "System Operator" to exclude the Generator Operator, as all other "System Operators" have a more wide-area view.	0	8.3	25	33.3	37.5	0	4.2			33.3	41	0	4.2	34	27	41	28	
Project 2010-08 Functional Model Glossary Revisions	28 - The Functional Model Working Group (FMWG) has received many comments and questions from stakeholders concerning the differences in definitions between the Functional Model and the NERC Glossary of Terms Used in Reliability Standards. This project is designed to address these comments and make the definitions of functional entities consistent between the Functional Model and the NERC Glossary of Terms Used in Reliability Standards.	0	0	29.2	33.3	33.3	0	0	10	Foundational piece of ERO	29.2	41	0	10	35	28	42	25	
Project 2010-02 Connecting New Facilities to the Grid	22 - Ensure that all of the elements that should be addressed when a new facility is connected to the grid are included in the revised standard. FAC-001 and -002.	0	0	25	33.3	33.3	5	0			25	40	94	0	36	30	22	41	
Project 2012-14 Risk Analysis	47 - Require entities to have and maintain a checklist of potential threats to the power system that must be addressed by each TOP/BA. The checklist should include things like GMD, voltage collapse, and other extreme events. New standard(s).	0	25	0	100	50	0	0			25	19	0	0	37	38	43	42	
Project 2012-07 Obsolescence Review	41 - Require all TOs and GOs to periodically review their electronic, electric, mechanical, and other control systems, as well as protection systems, to replace obsolete equipment. New standard(s).	0	25	0	100	75	0	0			25	13	0	0	38	39	44	43	
Project 2010-14.1 Phase 2 of Balancing Authority Reliability-based Control: Time Error, AGC, and Inadvertent (INFORMAL)	32 - The project includes elimination of Time Error Corrections, 5-year review of BAL-005, miscellaneous clean up and modification to BAL-006.	0	4.2	0	50	50	5	0	25		4.2	26	94	25	39	36	23	21	
Project 2012-11 FAC Review	44 - 5-Year Review of FAC-010, -011, -014	0	0	0	50	50	27	0			0	0	57	0	40	40	26	44	
Project 2012-05 ATC Revisions - Order 729	39 - Respond to directives in Order 729 related to ATC Standards. Perform 5-year review of MOD-001, -004, -008, -029, and -030. Also includes MOD-028.	0	0	0	50	50	51	0	25		0	0	17	25	41	43	31	22	
Project 2012-09 IRO Review	43 - 5-Year review of IRO-006, -008, -009, and -010.	0	0	0	50	50	54	16.7	8.3		0	0	12	25	42	44	32	23	
Project 2012-13 NUC Review	46 - 5-Year Review of NUC-001.	0	0	0	25	25	39	0	0		0	0	37	0	43	41	28	45	
Project 2012-12 PER Review	45 - 5-Year Review of PER-003, -004 and -005.	0	0	0	50	50	49	0	0		0	0	20	0	44	42	30	46	
Project 2012-03 PRC-004 VSLs	37 - Update VSLs to address the situation where Corrective Action Plans were developed or documented, but not fully implemented. PRC-004.	0	0	0	25	50	0	8.3	0		0	0	0	8.3	45	45	45	26	
Project 2012-08 Glossary Updates	42 - Per FERC Order 693, define Bulk Power System, Reliability Standard, and Reliable Operation. Modify definition of Generator Operator and Transmission Operator.	0	0	0	75	75	0	4.2	0		0	0	0	4.2	46	46	46	29	
2006-06.2 Phase 2 of Reliability Coordination	NA - Address specific directives from FERC Order 693 related to reliability standard IRO-003-2 - Reliability Coordination - Wide-Area View										0	0	0	0	47	47	47	47	
2012-15 Flow Limited Paths	NA - Address concerns identified with MOD-029 and its treatment of flow-limited paths.										0	0	0	0	48	48	48	48	

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Project 2010-14.1 Phase 1 of Balancing Authority Reliability-based Control Reserves (ACTIVE)	31 - The project includes of modifications to BAL-001 and BAL-002 to support Frequency Response project. Includes Continent-wide Reserve Policy. 5 Year review of BAL-001. Related to Frequency Response Initiative.	0	50	87.5	81.3	31.3	1	8.3	45.8	40	There is a significant disagreement between FERC Staff, NERC Staff and the industry as to what is required under BAL-002. There could also be significant cost savings to the industry if the revisions to BAL-001 were to be realized.	137.5	56	100	94.1	17	12	1	2
Project 2007-02 Operating Personnel Communications Protocols (ACTIVE)	3 - Requires developing new requirements in support of blackout recommendation #26 to ensure that real-time system operators use standard communication protocols during normal and emergency operations. COM-003.	50	75	70.8	25	25	5	4.2	0		195.8	74	94	4.2	5	1	2	27	
Project 2009-01 Disturbance and Sabotage Reporting (ACTIVE)	15 - This project will entail revision to existing standards CIP-001 and EOP-004. The standards may be merged to eliminate redundancy and provide clarity on sabotage events. EOP-004 has some 'fill-in-the-blank' components to eliminate. The development may include other improvements to the standards deemed appropriate by the drafting team, with the consensus of stakeholders, consistent with establishing high quality, enforceable and technically sufficient bulk power system reliability standards. EOP-004, CIP-001 and CIP-008.	50	66.7	58.3	16.7	16.7	5	50	25		175	73	94	75	7	2	3	7	
Project 2010-05.1 Phase 1 of Protection Systems: Misoperations (ACTIVE)	25 - Modify current PRC-003 and -004 standards and definitions related to Protection System Misoperations to support a good metric for measurement of Protection System performance and ensure the reliability of the bulk power system. Does not include SPS and RAS. Related to System Protection Initiative.	50	62.5	62.5	33.3	37.5	5	50	25		175	64	94	75	8	4	4	8	
Project 2008-01 Voltage and Reactive Planning and Control (INFORMAL)	11 - This project supports a blackout recommendation. Industry debate is needed on whether there should be a North American standard that requires a specific amount of reserves, or whether requirements for specific reserves should continue to be addressed at the regional level. The requirements in the existing standards need to be upgraded to be more specific in defining voltage and reactive power schedules. Consideration should be given to adding a requirement for the Reliability Coordinator to monitor and take action if reactive power falls outside identified limits. VAR-001 and -002.	0	66.7	75	54.2	30	5	33.3	8.3	50	Addressing Reactive Requirements key to reliability of system. Length of Time since the reliability need was identified - Project was identified to address a Blackout Recommendation (elapsed time = 7 years) and FERC Order 693 directives (elapsed time = 4-1/2 years). Subsequently, NERC Transmission Issues Subcommittee.	141.7	64	94	91.6	16	5	5	6
Project 2007-06 System Protection Coordination (ACTIVE)	5 - Requires upgrading and expanding the existing requirements from PRC-001 to identify criteria for determining where to install protection system devices and for requiring the installation of those devices to protect the reliability of the bulk electric system. PRC-027. Related to System Protection Initiative.	50	62.5	83.3	55	45	5	12.5	41.7		195.8	61	94	54.2	4	6	6	14	
Project 2007-17 Protection System Maintenance & Testing (ACTIVE)	10 - Intended to consolidate several standards into a single maintenance and testing standard: PRC-005 (Transmission and Generation Protection System Maintenance and Testing), PRC-008-0 (Underfrequency Load Shedding Equipment Maintenance Programs), PRC-011-0 (UVLS System Maintenance and Testing), and PRC-017-0 (Special Protection System Maintenance and Testing). Standards PRC-008-0, PRC-011-0, and PRC-017-0 would then be withdrawn. Related to System Protection Initiative.	50	50	100	60	50	5	45.8	25		200	60	94	70.8	3	7	7	9	
Project 2010-05.2 Phase 2 of Protection Systems: SPS and RAS	26 - Modify current PRC-012, -014, and -016 standards and definitions related to SPS/RAS Misoperations to support a good metric for measurement of Protection System performance and ensure the reliability of the bulk power system. May include additional updates to PRC-004 as well. Related to System Protection Initiative.	50	45.8	62.5	40	45	5	33.3	12.5		158.3	56	94	45.8	11	10	8	16	
Project 2006-06 Reliability Coordination (ACTIVE)	2 - Requires upgrading and expanding existing requirements that address reliability coordinator actions to prevent instability, uncontrolled separation or cascading outages. COM-001, COM-002, IRO-001, IRO-002, IRO-005, IRO-014, IRO-015, IRO-016, and IRO-003.	50	33.3	66.7	37.5	37.5	5	4.2	25		150	56	94	29.2	13	11	9	18	
Project 2009-03 Emergency Operations (INFORMAL)	17 - This set of EOP standards may be merged into a single standard. There are some requirements in IRO-001 that may be improved and merged into the new EOP standard. EOP-001, -002, -003, IRO-001.	0	37.5	70.8	45	45	5	12.5	29.2	50	Getting the industry to agree to combining the standards into one or two instead of four.	108.3	55	94	91.7	24	13	10	3
Project 2010-03 Modeling Data	23 - Requires merging, upgrading and expanding existing requirements for entities to provide data used to model the bulk electric system. Related to Blackout recommendation and Modeling Initiative. MOD-010 thru -015.	0	41.7	45.8	33.3	33.3	5	0	0		87.5	55	94	0	27	14	11	36	
Project 2010-07 Generator Requirements at the Transmission Interface (ACTIVE)	27 - This project proposes changes to the requirements and the addition of new requirements to add significant clarity to Generator Owners and Generator Operators regarding their reliability standard obligations at the interface with the interconnected grid. Multiple standards.	0	75	75	66.7	66.7	5	50	8.3		150	54	94	58.3	12	15	12	13	
Project 2010-04 Demand Data	24 - As envisioned, this project will result in two standards - with MOD-016 through MOD-020 being merged into a single standard, and MOD-021 remaining as a separate standard. The requirements need to be more specific to clearly identify the format, etc., for providing data.	0	0	50	18.8	18.8	5	0	0		50	53	94	0	33	16	13	40	

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STANDARDS COMMITTEE Reliability Standard Project Prioritization		(E)	(F)	(G)	(H)	(I)	(J)	(K)	(L)	(M)	(N)	TIME SENSITIVITY SORT							
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Project 2010-17 Definition of BES (ACTIVE)	34 - Define the BES as per FERC Order 743.	0	87.5	75	81.3	75	5	37.5	29.2			162.5	52	94	66.7	10	18	14	11
Project 2007-09 Generator Verification (ACTIVE)	7 - Requires upgrading existing requirements for generators to verify their capabilities to ensure that accurate data is used in model to assess the bulk electric system. MOD-025, -026, 027, PRC-019 and -024.	0	66.7	62.5	75	45.8	5	10	0			129.2	52	94	10	20	19	15	24
Project 2007-12 Frequency Response (ACTIVE)	9 - Requires entities to provide data needed to model each interconnection's frequency response, as well as establishes Frequency Response Obligation. Related to Frequency Response Initiative. BAL-003.	0	50	79.2	50	75	5	16.7	10	36.7	Frequency response has declined over the years. This issue is a high priority for FERC.	129.2	51	94	63.4	19	20	16	12
Project 2007-03 Real-time Transmission Operations (ACTIVE)	4 - Requires upgrading and expanding existing requirements that address transmission operator responsibilities to ensure the real-time operating reliability of the transmission assets within the transmission operator's area. PER-001, TOP-001 through TOP-008	0	4.2	66.7	33.3	50	5	50	41.7			70.9	47	94	91.7	28	21	17	4
Project 2008-12 Coordinate Interchange Standards (INFORMAL)	14 - Revise the set of Coordinate Interchange standards to 1) ensure that each requirement is assigned to an owner, operator or user of the bulk power system, and not to a tool used to coordinate interchange, 2) to address the Interchange Subcommittee's concerns related to the Dynamic Transfers and Pseudo-ties, and 3) to address previously identified stakeholder comments and applicable directives from Order 693. INT-001 through -010.	0	45.8	25	41.7	41.7	5	25	1.7			70.8	47	94	26.7	29	22	18	19
Project 2008-02 Undervoltage Load Shedding	12 - Consider consolidating PRC-010-0 (Assessment of the Design and Effectiveness of UVLS Program) and (PRC-022-1 - Under-Voltage Load Shedding Program Performance). Currently missing are any criteria for identifying where UVLS should be installed. The team will utilize the FIDVR (Fault-Induced Delayed Voltage Recovery) Technical Reference Paper in the development of requirements. Related to System Protection Initiative.	50	29.2	70.8	83.3	50	5	0	0			150	42	94	0	14	24	19	32
Project 2007-07 Vegetation Management (ACTIVE)	6 - Project 2007-07 Vegetation Management Requires upgrading the existing requirements for entities to implement a vegetation management program to prevent transmission outages that adversely impact the reliability of the bulk electric system. FAC-003.	50	4.2	58.3	58.3	45	5	0	0	50	Results-Based Proof-of-Concept	112.5	40	94	50	23	29	20	15
Project 2010-02 Connecting New Facilities to the Grid	22 - Ensure that all of the elements that should be addressed when a new facility is connected to the grid are included in the revised standard. FAC-001 and -002.	0	0	25	33.3	33.3	5	0	0			25	40	94	0	36	30	21	41
Project 2007-11 Disturbance Monitoring (INFORMAL)	8 - Requires upgrading and expanding existing requirements for entities to install disturbance monitoring equipment and report disturbance data to ensure information is available to analyze bulk power system disturbances. PRC-002, PRC-018.	0	25	70	75	66.7	5	0	0	25	High Regional Priority	95	38	94	25	26	32	22	20
Project 2010-14.1 Phase 2 of Balancing Authority Reliability-based Control, Time Error, AGC, and Inadvertent (INFORMAL)	32 - The project includes elimination of Time Error Corrections, 5-year review of BAL-005, miscellaneous clean up and modification to BAL-006.	0	4.2	0	50	50	5	0	25			4.2	26	94	25	39	36	23	21
Project 2010-13.2 Phase 3 of Relay Loadability, Stable Power Swings (INFORMAL)	29 - Draft new standard PRC-025-1 Generator Relay Loadability in compliance with the FERC Order 733 issued March 18, 2010. Related to System Protection Initiative.	50	29.2	50	62.5	50	12	0	0			129.2	42	82	0	21	26	24	34
Project 2009-02 Real-time Reliability Monitoring and Analysis Capabilities (INFORMAL)	16 - The project will establish requirements for the functionality, performance, and management of Real-time tools for Reliability Coordinators, Transmission Operators, and Balancing Authorities for use by their System Operators in support of reliable System operations. New standard(s).	0	66.7	58.3	90	85	27	37.5	10	50	Getting industry buy in to the development of the tool required.	125	38	57	97.5	22	31	25	1
Project 2012-11 FAC Review	44 - 5-Year Review of FAC-010, -011, -014	0	0	0	50	50	27	0	0			0	0	57	0	40	40	26	44
Project 2010-13-3 Phase 3 of Relay Loadability, Stable Power Swings	30 - Address concerns with Stable Power Swings as identified in the FERC Order on Relay Loadability. Related to System Protection Initiative. New standard(s).	50	41.7	41.7	81.3	68.8	36	5	12.5	50	Relay performance during "stable" swings is complex. Restraint from tripping during stable swings must be balanced with the necessity of separation during unstable swings. The FERC order ignores this.	133.4	33	42	67.5	18	35	27	10
Project 2012-13 NUC Review	46 - 5-Year Review of NUC-001.	0	0	0	25	25	39	0	0			0	0	37	0	43	43	28	45
Project 2008-06 Cyber Security - Order 706 (ACTIVE)	13 - The project requires modifications to CIP-002 thru CIP-009 to bring the standards into conformance with the ERO Rules of Procedure and to address the directives from FERC Order 706.	50	70.8	100	87.5	75	48	45.8	45.8			220.8	52	22	91.6	1	17	29	5
Project 2012-12 PER Review	45 - 5-Year Review of PER-003, -004 and -005.	0	0	0	50	50	49	0	0			0	0	20	0	44	44	30	46
Project 2012-05 ATC Revisions - Order 729	39 - Respond to directives in Order 729 related to ATC Standards. Perform 5-year review of MOD-001, -004, -008, -029, and -030. Also includes MOD-028.	0	0	0	50	50	51	0	25			0	0	17	25	41	41	31	22
Project 2012-09 IRO Review	43 - 5-Year review of IRO-006, -008, -009, and -010.	0	0	0	50	50	54	16.7	8.3			0	0	12	25	42	42	32	23

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STANDARDS COMMITTEE Reliability Standard Project Prioritization		(E)	(F)	(G)	(H)	(I)	(J)	(K)	(L)	(M)	(N)	TIME SENSITIVITY SORT							
Project Number and Name	Short Description	Addresses an ERO Strategic Priority (to be completed by NERC Staff) 50 = Yes 0 = No	Addresses a reliability risk not covered by an existing standard 100 = Severe risk 75 = High risk 50 = Moderate risk 25 = Low risk 0 = N/A	Improves one or more existing standards: 100 = Significantly 75 = Moderately 50 = Incrementally 25 = Minimally 0 = N/A	Cost of Implementation The cost of complying with the standard is expected to be: 100 = Very high 75 = High 50 = Average 25 = Low 0 = Very Low	Cost of Administration The cost to demonstrate and verify compliance is expected to be: 100 = Very high 75 = High 50 = Average 25 = Low 0 = Very Low	Time Sensitivity (to be completed by NERC Staff) Number of months until due date, if any	Addresses compliance issues from NERC Staff or Stakeholders 50 = Significant issues 25 = Moderate issues 10 = Minimal issues 0 = N/A	Addresses a failed interpretation or SDT inability to develop an interpretation related to a lack of clarity that is 50 = Significant 25 = Moderate 10 = Minimal 0 = N/A	Other Practicality Concern (Explanation for the rating must be indicated in the column to the right) (0 to 50)	Explanation	Reliability Score (0 - 250)	Cost Consideration Score (0 - 100)	Time Sensitivity Score (0 - 100)	Practicality Score (0 - 150)	Reliability Ranking	Cost Consideration Ranking	Time Sensitivity Ranking	Practicality Ranking
Project 2009-07 Reliability of Protection Systems	20 - Requires facility owners to have protection system equipment installed such that, if there were a failure to a specified component of that protection system, the failure would not prevent meeting the BES performance identified in the TPL standards. Related to System Protection Initiative. New standard(s).	50	83.3	87.5	66.7	41.7	0	12.5	25			220.8	66	0	37.5	2	3	33	17
Project 2012-06 Generator Capabilities	40 - For all synchronous generators, specify minimum droop settings and frequency response performance. Require proven voltage support and reactive response to a specific level. Related to Frequency Response Initiative. Related to BAL-003 and the Continent Wide Reserve Policy. New standard(s).	50	50	91.7	62.5	37.5	0	0	0			191.7	60	0	0	6	8	34	30
Project 2012-04 Protection System Commissioning Testing	38 - Establish minimum level of required commissioning testing prior to putting protection systems into service. Related to System Protection Initiative. New standard(s).	50	50	70.8	41.7	50	0	0	0			170.8	57	0	0	9	9	35	31
Project 2009-04 Phasor Measurements	18 - Supports a blackout recommendation. Several industry studies were issued that need to be analyzed to determine appropriate requirements for a NERC standard. Related to North-American Synchro-Phasor Initiative. New standard(s).	0	66.7	0	50	33.3	0	0	0			66.7	46	0	0	30	23	36	37
Project 2010-01 Support Personnel Training	21 - Require the use of a systematic approach to determining training needs of generator operators and operations planning and support staff with a direct impact on the reliable operations of the bulk power system. New standard(s).	50	45.8	50	85	41.7	0	0	0			145.8	42	0	0	15	25	37	33
Project 2010-16 Definition of System Operator	33 - Refine definition of "System Operator" to exclude the Generator Operator, as all other "System Operators" have a more wide-area view.	0	8.3	25	33.3	37.5	0	4.2	0			33.3	41	0	4.2	34	27	38	28
Project 2010-08 Functional Model Glossary Revisions	28 - The Functional Model Working Group (FMWG) has received many comments and questions from stakeholders concerning the differences in definitions between the Functional Model and the NERC Glossary of Terms Used in Reliability Standards. This project is designed to address these comments and make the definitions of functional entities consistent between the Functional Model and the NERC Glossary of Terms Used in Reliability Standards.	0	0	29.2	33.3	33.3	0	0	0	10	Foundational piece of ERO	29.2	41	0	10	35	28	39	25
Project 2009-05 Resource Adequacy Assessments	19 - Implements recommendations from the Resource and Transmission Adequacy Task Force (RTATF) Report and the Gas/Electricity Interdependency Task Force Report, approved by the NERC Board on June 15, 2004, related to resource adequacy. New standard(s).	50	8.3	0	33.3	25	0	0	0			58.3	38	0	0	31	33	40	38
Project 2012-01 Equipment Monitoring and Diagnostic Devices	35 - Consider the development of reliability standards for the application of major equipment monitoring and diagnostic devices and procedures. New standard(s).	0	25	70.8	87.5	62.5	0	0	0			95.8	36	0	0	25	34	41	35
Project 2012-02 Physical Protection	36 - Consider the development of reliability standards for the safety and protection of essential equipment, buildings and people located in power generation, transmission, or distribution system locations in order to mitigate the associated reliability risks to the bulk power system. New standard(s).	0	45.8	8.3	91.7	83.3	0	0	0			54.1	20	0	0	32	37	42	39
Project 2012-14 Risk Analysis	47 - Require entities to have and maintain a checklist of potential threats to the power system that must be addressed by each TOP/BIA. The checklist should include things like GMD, voltage collapse, and other extreme events. New standard(s).	0	25	0	100	50	0	0	0			25	19	0	0	37	38	43	42
Project 2012-07 Obsolescence Review	41 - Require all TOs and GOs to periodically review their electronic, electric, mechanical, and other control systems, as well as protection systems, to replace obsolete equipment. New standard(s).	0	25	0	100	75	0	0	0			25	13	0	0	38	39	44	43
Project 2012-03 PRC-004 VSLs	37 - Update VSLs to address the situation where Corrective Action Plans were developed or documented, but not fully implemented. PRC-004.	0	0	0	25	50	0	8.3	0			0	0	0	8.3	45	45	45	26
Project 2012-08 Glossary Updates	42 - Per FERC Order 693, define Bulk Power System, Reliability Standard, and Reliable Operation. Modify definition of Generator Operator and Transmission Operator.	0	0	0	75	75	0	4.2	0			0	0	0	4.2	46	46	46	29
2006-06.2 Phase 2 of Reliability Coordination	NA - Address specific directives from FERC Order 693 related to reliability standard IRO-003-2 - Reliability Coordination - Wide-Area View											0	0	0	0	47	47	47	47
2012-15 Flow Limited Paths	NA - Address concerns identified with MOD-029 and its treatment of flow-limited paths.											0	0	0	0	48	48	48	48

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Project 2009-02 Real-time Reliability Monitoring and Analysis Capabilities (INFORMAL)	16 - The project will establish requirements for the functionality, performance, and management of Real-time tools for Reliability Coordinators, Transmission Operators, and Balancing Authorities for use by their System Operators in support of reliable System operations. New standard(s).	0	66.7	58.3	90	85	27	37.5	10	50	Getting industry buy in to the development of the tool required.	125	38	57	97.5	22	31	25	1
Project 2010-14.1 Phase 1 of Balancing Authority Reliability-based Control Reserves (ACTIVE)	31 - The project includes of modifications to BAL-001 and BAL-002 to support Frequency Response project. Includes Continent-wide Reserve Policy. 5 Year review of BAL-001. Related to Frequency Response Initiative.	0	50	87.5	81.3	31.3	1	8.3	45.8	40	There is a significant disagreement between FERC Staff, NERC Staff and the industry as to what is required under BAL-002. There could also be significant cost savings to the industry if the revisions to BAL-001 were to be realized.	137.5	56	100	94.1	17	12	1	2
Project 2009-03 Emergency Operations (INFORMAL)	17 - This set of EOP standards may be merged into a single standard. There are some requirements in IRO-001 that may be improved and merged into the new EOP standard. EOP-001, -002, -003, IRO-001.	0	37.5	70.8	45	45	5	12.5	29.2	50	Getting the industry to agree to combining the standards into one or two instead of four.	108.3	55	94	91.7	24	13	10	3
Project 2007-03 Real-time Transmission Operations (ACTIVE)	4 - Requires upgrading and expanding existing requirements that address transmission operator responsibilities to ensure the real-time operating reliability of the transmission assets within the transmission operator's area. PER-001, TOP-001 through TOP-008	0	4.2	66.7	33.3	50	5	50	41.7			70.9	47	94	91.7	28	21	17	4
Project 2008-01 Voltage and Reactive Planning and Control (INFORMAL)	11 - This project supports a blackout recommendation. Industry debate is needed on whether there should be a North American standard that requires a specific amount of reserves, or whether requirements for specific reserves should continue to be addressed at the regional level. The requirements in the existing standards need to be upgraded to be more specific in defining voltage and reactive power schedules. Consideration should be given to adding a requirement for the Reliability Coordinator to monitor and take action if reactive power falls outside identified limits. VAR-001 and -002.	0	66.7	75	54.2	30	5	33.3	8.3	50	Addressing Reactive Requirements key to reliability of system. Length of Time since the reliability need was identified -- Project was identified to address a Blackout Recommendation (elapsed time = 7 years) and FERC Order 693 directives (elapsed time = 4-1/2 years). Subsequently, NERC Transmission Issues Subcommittee.	141.7	64	94	91.6	16	5	5	5
Project 2008-06 Cyber Security - Order 706 (ACTIVE)	13 - The project requires modifications to CIP-002 thru CIP-009 to bring the standards into conformance with the ERO Rules of Procedure and to address the directives from FERC Order 706.	50	70.8	100	87.5	75	48	45.8	45.8			220.8	52	22	91.6	1	17	29	6
Project 2009-01 Disturbance and Sabotage Reporting (ACTIVE)	15 - This project will entail revision to existing standards CIP-001 and EOP-004. The standards may be merged to eliminate redundancy and provide clarity on sabotage events. EOP-004 has some "fill-in-the-blank" components to eliminate. The development may include other improvements to the standards deemed appropriate by the drafting team, with the consensus of stakeholders, consistent with establishing high quality, enforceable and technically sufficient bulk power system reliability standards. EOP-004, CIP-001 and CIP-008.	50	66.7	58.3	16.7	16.7	5	50	25			175	73	94	75	7	2	3	7
Project 2010-05.1 Phase 1 of Protection Systems: Misoperations (ACTIVE)	25 - Modify current PRC-003 and -004 standards and definitions related to Protection System Misoperations to support a good metric for measurement of Protection System performance and ensure the reliability of the bulk power system. Does not include SPS and RAS. Related to System Protection Initiative.	50	62.5	62.5	33.3	37.5	5	50	25			175	64	94	75	8	4	4	8
Project 2007-17 Protection System Maintenance & Testing (ACTIVE)	10 - Intended to consolidate several standards into a single maintenance and testing standard: PRC-005 (Transmission and Generation Protection System Maintenance and Testing), PRC-008-0 (Underfrequency Load Shedding Equipment Maintenance Programs), PRC-011-0 (UVLS System Maintenance and Testing), and PRC-017-0 (Special Protection System Maintenance and Testing). Standards PRC-008-0, PRC-011-0, and PRC-017-0 would then be withdrawn. Related to System Protection Initiative.	50	50	100	60	50	5	45.8	25			200	60	94	70.8	3	7	7	9
Project 2010-13-3 Phase 3 of Relay Loadability: Stable Power Swings	30 - Address concerns with Stable Power Swings as identified in the FERC Order on Relay Loadability. Related to System Protection Initiative. New standard(s).	50	41.7	41.7	81.3	68.8	36	5	12.5	50	Relay performance during "stable" swings is complex. Restraint from tripping during stable swings must be balanced with the necessity of separation during unstable swings. The FERC order ignores this.	133.4	33	42	67.5	18	35	27	10
Project 2010-17 Definition of BES (ACTIVE)	34 - Define the BES as per FERC Order 743.	0	87.5	75	81.3	75	5	37.5	29.2			162.5	52	94	66.7	10	18	14	11
Project 2007-12 Frequency Response (ACTIVE)	9 - Requires entities to provide data needed to model each interconnection's frequency response, as well as establishes Frequency Response Obligation. Related to Frequency Response Initiative. BAL-003.	0	50	79.2	50	75	5	16.7	10	36.7	Frequency response has declined over the years. This issue is a high priority for FERC.	129.2	51	94	63.4	19	20	16	12
Project 2010-07 Generator Requirements at the Transmission Interface (ACTIVE)	27 - This project proposes changes to the requirements and the addition of new requirements to add significant clarity to Generator Owners and Generator Operators regarding their reliability standard obligations at the interface with the interconnected grid. Multiple standards.	0	75	75	66.7	66.7	5	50	8.3			150	54	94	58.3	12	15	12	13

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Project 2007-06 System Protection Coordination (ACTIVE)	5 - Requires upgrading and expanding the existing requirements from PRC-001 to identify criteria for determining where to install protection system devices and for requiring the installation of those devices to protect the reliability of the bulk electric system. PRC-027. Related to System Protection Initiative.	50	62.5	83.3	55	45	5	12.5	41.7			195.8	61	94	54.2	4	6	6	14
Project 2007-07 Vegetation Management (ACTIVE)	6 - Project 2007-07 Vegetation Management Requires upgrading the existing requirements for entities to implement a vegetation management program to prevent transmission outages that adversely impact the reliability of the bulk electric system. FAC-003.	50	4.2	58.3	58.3	45	5	0	0	50	Results-Based Proof-of-Concept	112.5	40	94	50	23	29	20	15
Project 2010-05.2 Phase 2 of Protections Systems: SPS and RAS	26 - Modify current PRC-012, -014, and -016 standards and definitions related to SPS/RAS Misoperations to support a good metric for measurement of Protection System performance and ensure the reliability of the bulk power system. May include additional updates to PRC-004 as well Related to System Protection Initiative.	50	45.8	62.5	40	45	5	33.3	12.5			158.3	56	94	45.8	11	10	8	16
Project 2009-07 Reliability of Protection Systems	20 - Requires facility owners to have protection system equipment installed such that, if there were a failure to a specified component of that protection system, the failure would not prevent meeting the BES performance identified in the TPL standards. Related to System Protection Initiative. New standard(s).	50	83.3	87.5	66.7	41.7	0	12.5	25			220.8	66	0	37.5	2	3	33	17
Project 2006-06 Reliability Coordination (ACTIVE)	2 - Requires upgrading and expanding existing requirements that address reliability coordinator actions to prevent instability, uncontrolled separation or cascading outages. COM-001, COM-002, IRO-001, IRO-002, IRO-005, IRO-014, IRO-015, IRO-016, and IRO-003.	50	33.3	66.7	37.5	37.5	5	4.2	25			150	56	94	29.2	13	11	9	18
Project 2008-12 Coordinate Interchange Standards (INFORMAL)	14 - Revise the set of Coordinate Interchange standards to 1) ensure that each requirement is assigned to an owner, operator or user of the bulk power system, and not to a tool used to coordinate interchange, 2) to address the Interchange Subcommittee's concerns related to the Dynamic Transfers and Pseudo-ties, and 3) to address previously identified stakeholder comments and applicable directives from Order 693. INT-001 through -010.	0	45.8	25	41.7	41.7	5	25	1.7			70.8	47	94	26.7	29	22	18	19
Project 2007-11 Disturbance Monitoring (INFORMAL)	8 - Requires upgrading and expanding existing requirements for entities to install disturbance monitoring equipment and report disturbance data to ensure information is available to analyze bulk power system disturbances. PRC-002, PRC-018.	0	25	70	75	66.7	5	0	0	25	High Regional Priority	95	38	94	25	26	32	22	20
Project 2010-14.1 Phase 2 of Balancing Authority Reliability-based Control: Time Error, AGC, and Inadvertent (INFORMAL)	32 - The project includes elimination of Time Error Corrections, 5-year review of BAL-005, miscellaneous clean up and modification to BAL-006.	0	4.2	0	50	50	5	0	25			4.2	26	94	25	39	36	23	21
Project 2012-05 ATC Revisions - Order 729	39 - Respond to directives in Order 729 related to ATC Standards. Perform 5-year review of MOD-001, -004, -008, -029, and -030. Also includes MOD-028.	0	0	0	50	50	51	0	25			0	0	17	25	41	41	31	22
Project 2012-09 IRO Review	43 - 5-Year review of IRO-006, -008, -009, and -010.	0	0	0	50	50	54	16.7	8.3			0	0	12	25	42	42	32	23
Project 2007-09 Generator Verification (ACTIVE)	7 - Requires upgrading existing requirements for generators to verify their capabilities to ensure that accurate data is used in model to assess the bulk electric system. MOD-025, -026, 027, PRC-019 and -024.	0	66.7	62.5	75	45.8	5	10	0			129.2	52	94	10	20	19	15	24
Project 2010-08 Functional Model Glossary Revisions	28 - The Functional Model Working Group (FMWG) has received many comments and questions from stakeholders concerning the differences in definitions between the Functional Model and the NERC Glossary of Terms Used in Reliability Standards. This project is designed to address these comments and make the definitions of functional entities consistent between the Functional Model and the NERC Glossary of Terms Used in Reliability Standards.	0	0	29.2	33.3	33.3	0	0	0	10	Foundational piece of ERO	29.2	41	0	10	35	28	39	25
Project 2012-03 PRC-004 VSLs	37 - Update VSLs to address the situation where Corrective Action Plans were developed or documented, but not fully implemented. PRC-004.	0	0	0	25	50	0	8.3	0			0	0	0	8.3	45	45	45	26
Project 2007-02 Operating Personnel Communications Protocols (ACTIVE)	3 - Requires developing new requirements in support of blackout recommendation #26 to ensure that real-time system operators use standard communication protocols during normal and emergency operations. COM-003.	50	75	70.8	25	25	5	4.2	0			195.8	74	94	4.2	5	1	2	27
Project 2010-16 Definition of System Operator	33 - Refine definition of "System Operator" to exclude the Generator Operator, as all other "System Operators" have a more wide-area view.	0	8.3	25	33.3	37.5	0	4.2	0			33.3	41	0	4.2	34	27	38	28
Project 2012-08 Glossary Updates	42 - Per FERC Order 693, define Bulk Power System, Reliability Standard, and Reliable Operation. Modify definition of Generator Operator and Transmission Operator.	0	0	0	75	75	0	4.2	0			0	0	0	4.2	46	46	46	29
Project 2010-03 Modeling Data	23 - Requires merging, upgrading and expanding existing requirements for entities to provide data used to model the bulk electric system. Related to Blackout recommendation and Modeling Initiative. MOD-010 thru -015.	0	41.7	45.8	33.3	33.3	5	0	0			87.5	55	94	0	27	14	11	30

**NERC Standards Committee
Project Prioritization Worksheet**

STANDARDS COMMITTEE Reliability Standard Project Prioritization		(E)	(F)	(G)	(H)	(I)	(J)	(K)	(L)	(M)	(N)	PRACTICALITY SORT							
Project Number and Name	Short Description	Addresses an ERO Strategic Priority (to be completed by NERC Staff) 50 = Yes 0 = No	Addresses a reliability risk not covered by an existing standard 100 = Severe risk 75 = High risk 50 = Moderate risk 25 = Low risk 0 = N/A	Improves one or more existing standards: 100 = Significantly 75 = Moderately 50 = Incrementally 25 = Minimally 0 = N/A	Cost of Implementation The cost of complying with the standard is expected to be: 100 = Very high 75 = High 50 = Average 25 = Low 0 = Very Low	Cost of Administration The cost to demonstrate and verify compliance is expected to be: 100 = Very high 75 = High 50 = Average 25 = Low 0 = Very Low	Time Sensitivity (to be completed by NERC Staff) Number of months until due date, if any	Addresses compliance issues from NERC Staff or Stakeholders 50 = Significant issues 25 = Moderate issues 10 = Minimal issues 0 = N/A	Addresses a failed interpretation or SDT inability to develop an interpretation related to a lack of clarity that is 50 = Significant 25 = Moderate 10 = Minimal 0 = N/A	Other Practicality Concern (Explanation for the rating must be indicated in the column to the right) (0 to 50)	Explanation	Reliability Score (0 - 250)	Cost Consideration Score (0 - 100)	Time Sensitivity Score (0 - 100)	Practicality Score (0 - 150)	Reliability Ranking	Cost Consideration Ranking	Time Sensitivity Ranking	Practicality Ranking
Project 2010-04 Demand Data	24 - As envisioned, this project will result in two standards — with MOD-016 through MOD-020 being merged into a single standard, and MOD-021 remaining as a separate standard. The requirements need to be more specific to clearly identify the format, etc., for providing data.	0	0	50	18.8	18.8	5	0	0		50	53	94	0	33	16	13	31	
Project 2008-02 Undervoltage Load Shedding	12 - Consider consolidating PRC-010-0 (Assessment of the Design and Effectiveness of UVLS Program) and PRC-022-1 — Under-Voltage Load Shedding Program Performance). Currently missing are any criteria for identifying where UVLS should be installed. The team will utilize the FIDVR (Fault-Induced Delayed Voltage Recovery) Technical Reference Paper in the development of requirements. Related to System Protection Initiative.	50	29.2	70.8	83.3	50	5	0	0		150	42	94	0	14	24	19	32	
Project 2010-02 Connecting New Facilities to the Grid	22 - Ensure that all of the elements that should be addressed when a new facility is connected to the grid are included in the revised standard. FAC-001 and -002.	0	0	25	33.3	33.3	5	0	0		25	40	94	0	36	30	21	33	
Project 2010-13.2 Phase 2 of Relay Loadability: Generation (INFORMAL)	29 - Draft new standard PRC-025-1 Generator Relay Loadability in compliance with the FERC Order 733 issued March 18, 2010. Related to System Protection Initiative.	50	29.2	50	62.5	50	12	0	0		129.2	42	82	0	21	26	24	34	
Project 2012-11 FAC Review	44 - 5-Year Review of FAC-010, -011, -014	0	0	0	50	50	27	0	0		0	0	57	0	40	40	26	35	
Project 2012-13 NUC Review	46 - 5-Year Review of NUC-001.	0	0	0	25	25	39	0	0		0	0	37	0	43	43	28	36	
Project 2012-12 PER Review	45 - 5-Year Review of PER-003, -004 and -005.	0	0	0	50	50	49	0	0		0	0	20	0	44	44	30	37	
Project 2012-06 Generator Capabilities	40 - For all synchronous generators, specify minimum droop settings and frequency response performance. Require proven voltage support and reactive response to a specific level. Related to Frequency Response Initiative. Related to BAL-003 and the Continent Wide Reserve Policy. New standard(s).	50	50	91.7	62.5	37.5	0	0	0		191.7	60	0	0	6	8	34	38	
Project 2012-04 Protection System Commissioning Testing	38 - Establish minimum level of required commissioning testing prior to putting protection systems into service. Related to System Protection Initiative. New standard(s).	50	50	70.8	41.7	50	0	0	0		170.8	57	0	0	9	9	35	39	
Project 2009-04 Phasor Measurements	18 - Supports a blackout recommendation. Several industry studies were issued that need to be analyzed to determine appropriate requirements for a NERC standard. Related to North-American Synchro-Phasor Initiative. New standard(s).	0	66.7	0	50	33.3	0	0	0		66.7	46	0	0	30	23	36	40	
Project 2010-01 Support Personnel Training	21 - Require the use of a systematic approach to determining training needs of generator operators and operations planning and support staff with a direct impact on the reliable operations of the bulk power system. New standard(s).	50	45.8	50	85	41.7	0	0	0		145.8	42	0	0	15	25	37	41	
Project 2009-05 Resource Adequacy Assessments	19 - Implements recommendations from the Resource and Transmission Adequacy Task Force (RTATF) Report and the Gas/Electricity Interdependency Task Force Report, approved by the NERC Board on June 15, 2004, related to resource adequacy. New standard(s).	50	8.3	0	33.3	25	0	0	0		58.3	38	0	0	31	33	40	42	
Project 2012-01 Equipment Monitoring and Diagnostic Devices	35 - Consider the development of reliability standards for the application of major equipment monitoring and diagnostic devices and procedures. New standard(s).	0	25	70.8	87.5	62.5	0	0	0		95.8	36	0	0	25	34	41	43	
Project 2012-02 Physical Protection	36 - Consider the development of reliability standards for the safety and protection of essential equipment, buildings and people located in power generation, transmission, or distribution system locations in order to mitigate the associated reliability risks to the bulk power system. New standard(s).	0	45.8	8.3	91.7	83.3	0	0	0		54.1	20	0	0	32	37	42	44	
Project 2012-14 Risk Analysis	47 - Require entities to have and maintain a checklist of potential threats to the power system that must be addressed by each TOP/BA. The checklist should include things like GMD, voltage collapse, and other extreme events. New standard(s).	0	25	0	100	50	0	0	0		25	19	0	0	37	38	43	45	
Project 2012-07 Obsolescence Review	41 - Require all TOs and GOs to periodically review their electronic, electric, mechanical, and other control systems, as well as protection systems, to replace obsolete equipment. New standard(s).	0	25	0	100	75	0	0	0		25	13	0	0	38	39	44	46	
2006-06.2 Phase 2 of Reliability Coordination	NA - Address specific directives from FERC Order 693 related to reliability standard IRO-003-2 - Reliability Coordination - Wide-Area View										0	0	0	0	47	47	47	47	
2012-15 Flow Limited Paths	NA - Address concerns identified with MOD-029 and its treatment of flow-limited paths.										0	0	0	0	48	48	48	48	

The logo for NERC (North American Electric Reliability Corporation) is displayed in a large, bold, black sans-serif font. A horizontal blue bar is positioned directly beneath the letters.

NERC

NORTH AMERICAN ELECTRIC
RELIABILITY CORPORATION

A tall, lattice-structured high-voltage power line tower is shown in the upper right portion of the page. The tower is silhouetted against a light sky, with power lines extending from it. The image is partially obscured by a dark blue curved shape in the top right corner.

Standards Committee Process for Standards Project Identification, Prioritization, and Monitoring

A faint, light blue map of North America is visible in the background of the lower half of the page. The map shows the outlines of the continents and is overlaid with a network of dotted lines representing power grid connections.

to ensure
the reliability of the
bulk power system

Revised July 2011

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Objective

This document presents a Standards Committee process for identifying, prioritizing, and monitoring NERC standards development projects, taking into account the various drivers for project initiation and the industry's resource constraints. The process provides the flexibility to accommodate new projects and to adjust project priority and completion schedule in response to changing conditions.

Changes in this Revision

When first used in developing the 2011-2013 Reliability Standard Development Plan (RSDP), the Standards Committee solicited feedback on the use of this tool. Stakeholders submitted several comments and suggestions that the Standards Committee deferred until the development of this revision. In response to those comments and suggestions, as well as other feedback received during the development of this revision, the Standards Committee made the following changes:

- Elimination of the perceived duplication between the process of assigning a score based on the number and type of regulatory directives assigned (previously column G) and the process of assigning scores for “Reliability Gap” (previously column H) and “Reliability Improvement” (previously column I). Some concern has been expressed that ranking the priority of directives assigned to a project based on their reliability impact and then additionally rating a project on its reliability impact was “double counting.”
- Addition of a score to account for projects that address ERO Strategic Priorities
- Consolidation of all deadlines (regulatory directive based (previously column F), 5-year review based (column K), or otherwise) into one single new “Time Sensitivity” score. While previously, the Standards Committee felt that time limits derived from directives should be given special consideration, further discussion has led to the questioning of that assertion. Instead, all time limits will be considered, and the Standards Committee may elect to use its judgment to make additional modifications to project prioritization results based on specific knowledge or situations.
- Elimination of the “Project Percent Complete” (previously column N) evaluation
- Addition of two preliminary “cost” considerations
- Modification of the scoring mechanism, such that the “total” score is now the sum of the four subject area scores. In two cases, subject matter scores are no longer simple summations, but instead are determined based on slightly more complex equations.
- The ability to rank projects based on different factors (Reliability, Cost Considerations, Time Sensitivity, Practicality, or all factors combined)

Background

Since the startup of the ERO, the number of standards development projects has been significant. Coupled with the increasing number of requests for interpretations and directives issued by regulatory authorities, the industry has experienced a rapid and sustained increase in standards development related workload. The standards development process allows for any individual to propose a new project or request an interpretation. While the Standards Committee can exercise its discretion to delay the start of any project to cope with increased workload and to better manage standard projects to achieve timely completion, additional flexibility beyond just withholding the start of a project is needed.

At its April 2010 meeting, the NERC Standards Committee endorsed a proposal to develop a structured process to assist in managing standards development projects from the project planning stage through submission of a completed standard to the NERC Board of Trustees. The process outlined in this document takes into account industry resource constraints and changing conditions as new projects emerge and as issues are encountered during the course of standard development. It is expected that this process will occur on an annual basis. Projects that are requested mid-cycle will be scored and evaluated as described in Section 7.

1. Identifying the List of Standards Projects

In general, standard projects may be initiated for a variety of reasons, including:

- a. **To meet a deadline.** These deadlines may include the five-year standard revision cycle requirement, regulatory-imposed deadlines, or other time-based commitments.
- b. **To address a Reliability Need** — Industry participants, regulators, NERC staff or the Board of Trustees identify the need for a new standard or revision to an existing standard to meet a reliability need or fill a reliability gap
- c. **To address practical implementation issues.**— Industry participants, NERC and Regional Entity staff identify quality and clarity gaps in NERC's existing reliability standards that need to be remedied to ensure consistent industry compliance. These may be identified through compliance, through the need for interpretations, or through other means (for example, Regional Entities and stakeholders may propose continent-wide NERC standards that will avoid the need to develop regional standards which will be phased out when the NERC standards are put in place).

The list of standards projects will include all current projects, all projects in informal development, and all new projects that have yet to be initiated.

Although any stakeholder can submit a Standards Authorization Request at any time, NERC will generally solicit project candidates for a fixed period of time prior to beginning its annual prioritization. Requests received outside that window of time will be considered for prioritization either at the next annual prioritization or on a case by case basis.

2. Identifying NERC Project Capacity

Standards Committee Process for Standards Project Identification, Prioritization, and Monitoring

NERC is only able to manage a finite number of projects at a given point in time, due to the limitations of both staff and industry resources. In general, NERC can accommodate 10-12 projects on an ongoing basis. Because some projects are more complex than others, NERC's Standards Committee will work with NERC staff to determine the total capacity for NERC Standards Development. NERC staff will remain responsible for the actual assignment of staff resources to projects.

3. Identifying the Project Portfolio Mix

Because there are many legitimate reasons for initiating projects, a simple ranking based on priorities is not sufficient. Although focusing on those projects with the greatest reliability need is important, it does not recognize the practical considerations or the time sensitivity of each project. For example, a project with a low reliability impact may nonetheless be associated with a regulatory imposed deadline; or a project may not directly improve reliability, but make a standard much easier to comprehend and implement successfully.

To address this, the Standards Committee allocates Project Capacity to three programs within the Standards Development portfolio: Time Sensitive projects, Practicality projects, and Reliability projects. This allocation is determined by the Standards Committee each year as the Reliability Standards Development Plan is being drafted. For example, assuming that the SC will pursue a total of 12 projects in 2012, this could result in capacity being allocated for three Time-sensitive projects, three Practicality projects, and six Reliability projects.

4. Evaluating Each Project

Each project identified will be evaluated in several areas. Members of the Standards Committee will provide the majority of the evaluation data, while NERC staff will only provide information regarding Time-Sensitivity and alignment with ERO Strategic Priorities (columns E and J in Attachment A).

Each representative on the Standards Committee will provide their recommendations for the values assigned to specific areas of each project. NERC will then aggregate and analyze this information and present it to the Standards Committee for review. In general, the arithmetic mean of all Standards Committee input will be used to set the "score" to be used in the prioritization. So if three members selected 50, 75, and 100 out of a possible total 100, the arithmetic mean would be 75.

However, in those cases where significant disagreement is noted between Standards Committee members, further discussion will occur among the Standards Committee to determine if additional changes should be considered. "Significant" disagreement shall be defined as more than 50% of the Standards Committee members participating having scores that are different from the mean by more than 30% of the maximum value for that particular score. So for example, if three members selected 0, 50, and 100, the mean would be 50. However, 66% (two) of the members would have chosen values that were different from the mean by more than 30% (50 points), so further discussion would be required to reconcile the difference.

5. Determining Cost Considerations

As a first step, all projects will be evaluated for cost considerations. This is accomplished by comparing the “reliability” value to the “cost” value. The calculation of this value is explained in Attachment A’s explanation of Column P.

Cost is measured in two areas – the cost to the industry to comply with the standard, and the cost to the industry to demonstrate compliance with the standard. The first area should be focused on the incremental upgrades and investments needed to meet the standard (e.g., equipment purchases, software upgrades, training), while the second area should consider the cost of retaining data and documents, auditing and audit preparation, and reporting.

Projects with a score of less than 50 will generally have a lower benefit relative to cost. When contemplating projects for the Reliability Program area, those with a lower benefit should be carefully considered prior to being initiated. However, a lower benefit should generally not by itself preclude a project from consideration.

6. Determining Projects for Each Program

For each of the three portfolio program areas (Time Sensitive, Reliability, or Practicality), the Standards Committee will prioritize the list of projects and assign the top priority projects to the programs until program capacity is eliminated.

Following this, the Standards Committee will review any projects that are in progress but are not currently assigned to one of the three portfolio programs. In general, the Standards Committee will displace lower priority projects within the program with projects currently in progress – effectively “filling” the programs with active work before adding new work. However, the Standards Committee may, if it so chooses, halt an existing project in order to move a project that it deems more critical forward.

Next, the Standards Committee will review project interdependencies. If a high-priority project is expected to move forward, and relies on a lower-priority project for completion, then that lower-priority project should displace a higher-priority project to ensure the dependency is honored.

Finally, the Standards Committee will eliminate any duplicate projects that appear in more than one program. The Standards Committee shall make the determination regarding in which program a project should reside. As these duplicate projects are eliminated, other projects may return or be added to the program.

Additionally, the Prioritization will develop a list of potential projects for further research and planning. This list of potential projects will be brought to the Standing Committees for their assistance such that they may be considered in the following year for initiation.

7. Adding New Projects Intra-year and Adjusting Project Priority

Standards Committee Process for Standards Project Identification, Prioritization, and Monitoring

When a new project emerges and is evaluated outside the annual prioritization, the resulting point scores may indicate that the new project should have priorities higher than other projects currently under active development. It is generally assumed that ongoing projects should have highest priority and should continue development work regardless of other projects' emergence. However, both emerging reliability issues and regulatory directives may lead the Standards Committee to direct that one or more projects that are currently assigned to a program be put on hold until resources become available and development work can be restarted.

The Standards Committee will decide if any of the ongoing projects should be stopped or deferred and advise the respective Standard Drafting Teams (SDTs) accordingly, or develop other remedial actions to launch the new projects and continue with all ongoing projects. If it determines that none of the ongoing projects should be stopped and the new projects should be launched, but no resource relief can be provided, the Standards Committee will bring the situation, along with options and recommendations, to the Board of Trustees for its attention and direction.

8. Developing Projects Schedules

The time required to complete a standard development project varies from one project to another depending on the scope of work and the complexity of the issues to be addressed. While the SAR proponents generally have a good grasp of the time required to complete a standard project from the formation of the SDT to balloting, the SDT itself may have more intimate knowledge of the technical issues involved and hence a better feel of the time needed to complete its assigned project. Further, since SDT members are industry volunteers that are committed to their projects, it is desirable and appropriate that the SDTs provide inputs into their project schedules and milestone events.

In general, NERC staff together with the Standards Committee will develop an initial project schedule based on past experience, complexity of the standards and other considerations such as available expertise, compliance deadlines, etc. Then, the SDT will be given the opportunity to review and adjust the project schedule at its initial meetings, and present a revised schedule, if necessary, to the Standards Committee for consideration. Once approved by the Standards Committee, the SDT will take ownership of the project and its schedule, and monitor and report project progress to the Standards Committee on an as-needed basis.

9. Monitoring Projects

The SDTs are responsible for monitoring all milestone events and completion schedules for their assigned projects. If at any time the milestone dates for a project are expected to be missed, the responsible SDT should report to the Standards Committee, and present options to put the project back on schedule or request accepting delays with supporting rationale. Where necessary, the SDT may seek the Standards Committee's endorsement or advice for other remedial actions including additional resource support, resolution of contentious issues, accepting an extension of the project schedule, or other actions deemed appropriate.

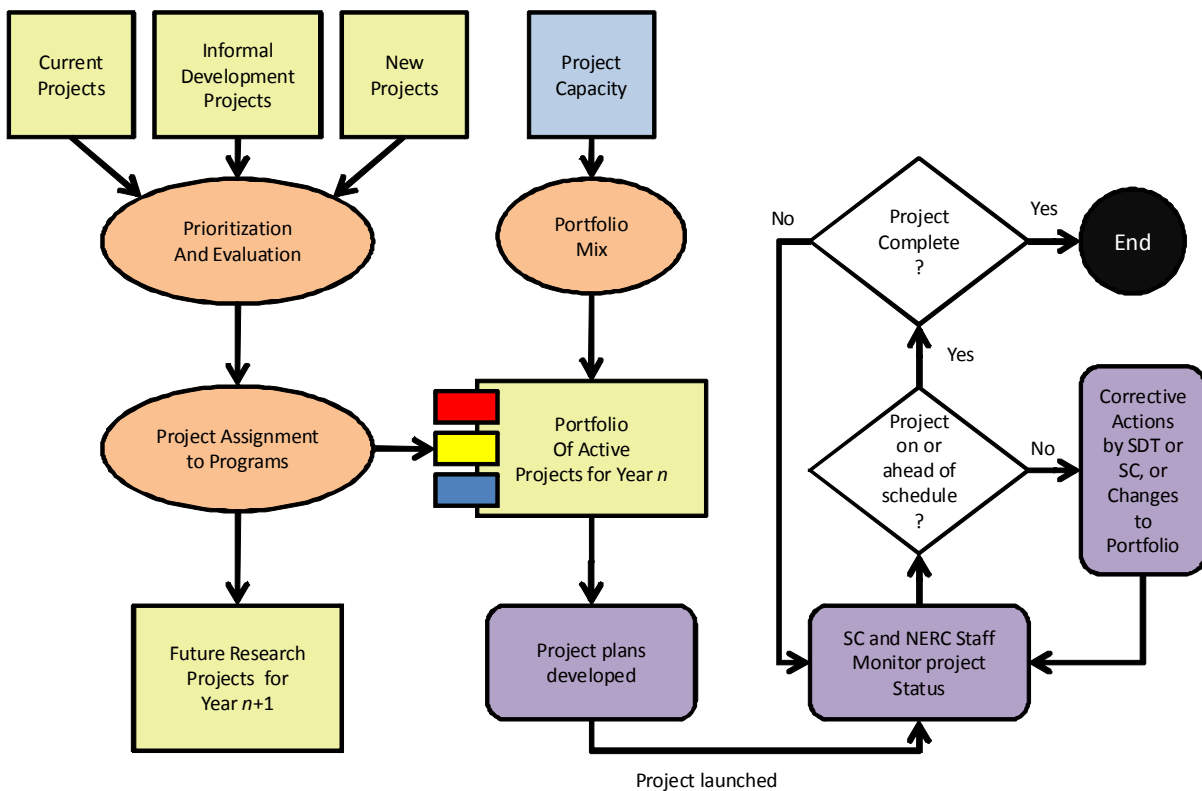
Standards Committee Process for Standards Project Identification, Prioritization, and Monitoring

Such reporting should be made at least two months prior to a milestone date in danger of being missed, and at least four months prior to the scheduled completion date (end of re-circulation balloting) that is in danger of being missed. The Standards Committee will act upon receiving a report from the SDT of potential slippage. In its deliberation, it will assess impacts of implementing any remedial actions on the status of other ongoing or pending projects.

From time to time, the Standards Committee may request the Chair or a representative of an SDT to report on the progress of a project even though there is no indication of a potential slippage.

10. Project Identification, Prioritization and Management Flow Diagram

A flow diagram showing the process described in 1 to 9 is shown below.



Attachment A – Project Prioritization Tool Details

Below is a detailed description of the values and calculations used in the Project Prioritization Tool.

Rows

- Row 1 Contains general information and macro buttons.
- The "***Sort***" macro buttons simply sorts rows 3 through 250 in descending order of the associated column and re-establishes the rankings listed in columns B, T, U, V, W, and X as appropriate.
- The ***Click Here to Insert a Row*** macro button shifts all existing data down one row to insert a blank row in row 3. Data will then need to be entered into the new row.
- Row 2 Contains the column headers.

Columns

- Column A Blank.
- Column B ***Priority Number:*** The relative ranking of each project as a result of the most recent "Total" Sort performed.
- Column C ***Project Number and Name***
- Column D ***Short Description*** (of the Project)
- Column E ***Addresses an ERO Strategic Priority.*** If the project is expected to aid in meeting one of the ERO's identified strategic priorities, then 50 points are added to the project reliability score. This value is assigned by NERC staff, and is used to calculate the **Reliability Score**.
- Column F ***Addresses a reliability risk not covered by an existing standard.*** This value is subjective in nature, and will be determined based on the consensus of the Standards Committee. In general, this value is intended to capture "gaps" in the reliability standards, and should consider factors such as how the project relates to instability, separation, or a cascading sequence of failures; how it relates to an adequate level of reliability; and how wide the impact of the project is. A "***Fill-in-the-blank***" standard would be one possible example of a "gap." This value is used to calculate the **Reliability Score**. It is also used with Columns G, H, and I in the calculation used to determine the **Cost Consideration Score**.

100 = Severe risk

75 = High risk

50 = Moderate risk

25 = Low risk

Standards Committee Process for Standards Project Identification, Prioritization, and Monitoring

0 = N/A

Column G ***Improves one or more existing standards.*** This value is subjective in nature, and will be determined based on the consensus of the Standards Committee. In general, this value is intended to capture ways of improving the effectiveness of existing standards to provide improved reliability, such as raising the minimum level of compliance or adding additional requirements. This value is used to calculate the **Reliability Score**. It is also used with Columns F, H, and I in the calculation used to determine the **Cost Consideration Score**. The project is expected to improve reliability:

100 = Significantly

75 = Moderately

50 = Incrementally

25 = Minimally

0 = N/A

Column H ***Cost of Implementation.*** This value is subjective in nature, and will be determined based on the consensus of the Standards Committee. This value is used with Columns F, G, and I in the calculation of the **Cost Consideration Score**, and should consider such items as equipment purchases or upgrades, training, and similar costs. In other words, what would it cost the industry to become compliant with the standard? When considered in aggregate, the cost of complying with the standard is expected to be:

100 = Very high

75 = High

50 = Average

25 = Low

0 = Very Low

Column I ***Cost of Administration.*** This value is subjective in nature, and will be determined based on the consensus of the Standards Committee. This value is used with Columns F, G, and H in the calculation of the **Cost Consideration Score**, and should consider things such as the cost to retain data, the cost to document, and the cost of compliance staff evaluating data. In other words, what would it cost the industry (including applicable entities, regions, and NERC) to prove that the standard is being complied with? When considered in aggregate, the cost to demonstrate and verify compliance is expected to be:

100 = Very high

75 = High

50 = Average

25 = Low

Standards Committee Process for Standards Project Identification, Prioritization, and Monitoring

0 = Very Low

Column J ***Time Sensitivity.*** Number of months until due date, if any, from the time the prioritization is effective. For example, in 2012, this should be the number of months from January 2012 to the due date. This value is assigned by NERC staff, and is used to calculate the **Time Sensitivity Score**. 0 indicates no deadline exists within the subsequent 60 months.

Column K ***Addresses compliance issues from NERC Staff or Stakeholders.*** This value is subjective in nature, and will be determined based on the consensus of the Standards Committee. For example, if Compliance had identified a frequently violated standard, or standards for which one or more CAN's had been developed, or standard which has been identified by stakeholders as being difficult to comprehend. This value is used to calculate the **Practicality Score**.

50 = Significant issues

25 = Moderate issues

10 = Minimal issues

0 = N/A

Column L ***Addresses a failed interpretation or SDT inability to develop an interpretation.*** This value is subjective in nature, and will be determined based on the consensus of the Standards Committee. This value is used to calculate the **Practicality Score**. The interpretation is needed to address a lack of clarity that is:

50 = Significant

25 = Moderate

10 = Minimal

0 = N/A

Column M ***Other Practicality Concern.*** This value is subjective in nature, and will be determined based on the consensus of the Standards Committee. An example of a project that would have points assigned here is the Vegetation Management project because of it being used at the prototype results based standard. Additional considerations would be the breadth of impact to registered entities, projects with active field trials, the length of time project has been in the queue, and projects that clarify a standard or delete redundant requirements. Addressing “*Fill-in-the-blank*” standard would be another area where practicality might drive a need to develop a standard by eliminating the potential for duplicate work among the regions. Between 0 and 50. This value is used to calculate the **Practicality Score**, and must be accompanied by an explanation of the relative value provided in Column N.

Standards Committee Process for Standards Project Identification, Prioritization, and Monitoring

- Column N **Explanation:** the explanation of the value set in column M.
- Column O **Reliability Score.** The sum of columns E, F, and G. Between 0 and 250.
- Column P **Cost Consideration Score.** Calculated based on the sum of columns F and G less the sum of the columns H and I, then scaled to produce a value between 0 and 100. Projects with no reliability benefit are automatically scored as 0.
- Column Q **Time Sensitivity Score.** Calculated by dividing the number of months in column J by sixty, subtracting that value from one, and then multiplying by 100 and rounding. If the number of months is zero or greater than 60, then the score is set at 0. This results in projects with a closer deadline having a higher priority.
- Column R **Practicality Score.** The sum of columns K, L, and M. Between 0 and 150.
- Column S **Total Score.** The sum of the **Reliability Score, Cost Consideration Score, Time Sensitivity Score, and Practicality Score.** Based on total scores, results in a weighted score with approximately the following distribution of weights:
- Reliability 41.6%
 - Cost Consideration 16.7%
 - Time Sensitivity 16.7%
 - Practicality 25%
- Columns T-X **Rankings.** The numbers show the rankings for each area, and color codes the cells based on the following:
- The top n projects, where n is the number at the top of the column for columns U, W, and X
 - All projects with a Cost Consideration Score greater than or equal to n , where n is the number at the top of column V.

Appendix 2 – Work Plan

The following page shows the schedule of work in Gantt chart format. Projects for which the Standing Committees will be asked to provide research are identified with blue Gantt chart bars, and have been tentatively allocated a year duration for research (pending feedback from the Standing Committees).

Following the Prioritization, the Work Plan is the next step in the creation of the Reliability Standards Development Plan. It is used primarily to identify project predecessors and ensure resource allocations are consistent and manageable. Once complete, it identifies the estimated start and completion of all projects over the three-year period.

ID	Task Name	2012		2013		2014		2015		2016		2017
		tr	tr	tr	tr	tr	tr	tr	tr	tr	tr	tr
1	Reliability Projects: 8 Slots											
2	Project 2008-06 Cyber Security - Order 706 (ACTIVE)											
3	Project 2007-17 Protection System Maintenance & Testing (ACTIVE)											
4	Project 2007-02 Operating Personnel Communications Protocols (ACTIVE)											
5	Project 2007-06 System Protection Coordination (ACTIVE)											
6	Project 2009-01 Disturbance and Sabotage Reporting (ACTIVE)											
7	Project 2010-05.1 Phase 1 of Protection Systems: Misoperations (ACTIVE)											
8	Project 2006-06 Reliability Coordination (ACTIVE)											
9	Project 2007-09 Generator Verification (ACTIVE)											
10	Project 2012-04 Protection System Commissioning Testing											
11	Standing Committee Research											
12	Standards Development											
13	Project 2008-02 Undervoltage Load Shedding											
14	Project 2010-05.2 Phase 2 of Protections Systems: SPS and RAS											
15	Standing Committee Research											
16	Standards Development											
17	Project 2010-01 Support Personnel Training											
18	Standing Committee Research											
19	Standards Development											
20	Project 2009-03 Emergency Operations (INFORMAL)											
21	Project 2012-06 Generator Capabilities											
22	Standing Committee Research											
23	Standards Development											
24	Project 2009-07 Reliability of Protection Systems											
25	Standing Committee Research											
26	Standards Development											
27	Project 2012-01 Equipment Monitoring and Diagnostic Devices											
28	Standing Committee Research											
29	Standards Development											
30	Project 2009-04 Phasor Measurements											
31	Standing Committee Research											
32	Standards Development											
33	Project 2009-05 Resource Adequacy Assessments											
34	Project 2010-16 Definition of System Operator											
35	Project 2010-08 Functional Model Glossary Revisions											
36	Project 2010-13.3 Phase 3 of Relay Loadability: Stable Power Swings											
37	Standing Committee Research											
38	Standards Development											
39	Time-Sensitive Projects - 3 Slots											
40	Project 2010-14.1 Phase 1 of Balancing Authority Reliability-based Control: Reserves (ACTIVE)											
41	Project 2010-17 Definition of BES (ACTIVE)											
42	Project 2007-12 Frequency Response (ACTIVE)											
43	Project 2010-13.2 Phase 2 of Relay Loadability: Generation (INFORMAL)											
44	Project 2008-01 Voltage and Reactive Planning and Control (INFORMAL)											
45	Project 2007-11 Disturbance Monitoring (INFORMAL)											
46	Project 2010-03 Modeling Data											
47	Standing Committee Research											
48	Standards Development											
49	Project 2010-04 Demand Data											
50	Standing Committee Research											
51	Standards Development											
52	Project 2010-02 Connecting New Facilities to the Grid											
53	Standing Committee Research											
54	Standards Development											
55	Practicality Projects - 2 Slots											
56	Project 2010-07 Transmission Requirements at the Generator Interface (ACTIVE)											
57	Project 2007-03 Real-time Transmission Operations (ACTIVE)											
58	Project 2009-02 Real-time Reliability Monitoring and Analysis Capabilities (INFORMAL)											
59	Project 2008-12 Coordinate Interchange Standards (INFORMAL)											
60	Project 2010-14.2 Phase 2 of Balancing Authority Reliability-based Control: Time Error, AGC, and Inadvertent (INFORMAL)											
61	Project 2012-05 ATC-Revisions - Order 729											
62	Excess Beyond Capacity for 2012-2014											
63	Project 2007-07 Vegetation Management (ACTIVE)											
64	Project 2012-02 Physical Protection											
65	Project 2012-03 PRC-004 VSLs											
66	Project 2012-08 Glossary Updates											
67	Project 2012-07 Obsolescence Review											
68	Project 2012-09 IRO Review											
69	Project 2012-11 FAC Review											
70	Project 2012-12 PER Review											
71	Project 2012-13 NUC Review											
72	Project 2012-14 Risk Analysis											
73	2006-06.2 Phase 2 of Reliability Coordination											
74	2012-15 Flow Limited Paths											

Appendix 3 – Project Summaries

The following are detailed summaries of the projects discussed earlier within this plan.

Project 2006-06 Reliability Coordination

Summary:

This project ensures that the reliability-related requirements applicable to the Reliability Coordinator are clear, measurable, unique and enforceable, and that this set of requirements is sufficient to maintain reliability of the Bulk Electric System. Most of the requirements in this set of standards were translated from Operating Policies as part of the Version 0 process. There have been suggestions for improving these requirements, and the drafting team is considering comments submitted by stakeholders, drafting teams and FERC in determining what changes should be proposed. The drafting team is reviewing all of the requirements in this set of standards and making a determination whether to:

- Modify the requirement to improve clarity and measurability while removing ambiguity
- Move the requirement (into another project or Standard, or to the certification process)
- Eliminate the requirement (because it is redundant or doesn't support BPS reliability).

Standards affected:

COM-001, COM-002, IRO-001- IRO-002, IRO-005, IRO-014, IRO-015, IRO-016

Status:

This project's SAR was finalized on May 2, 2007. The draft standards have been posted several times. The NERC Board of Trustees adopted IRO-002-3, IRO-005-4 and IRO-014-2, along with a conforming change to IRO-001-1.1 associated with IRO-014-2 (creating IRO-001-2) on August 4, 2011. The Board also approved the retirement of IRO-015-1 and IRO-016-1. The drafting team is continuing development on COM-001-2, COM-002-3, and additional revisions to IRO-001, which will become IRO-001-3. It is estimated this project will complete in Q2 2012.

FUTURE CONSIDERATION

Project 2006.06.2 Phase 2 of Reliability Coordination: IRO-003

Summary:

This project will address directives from Order 693 related to the inclusion of measures in IRO-003 and the determination of “critical facilities.”

Standards affected:

IRO-003

Status:

A SAR was developed and was finalized on July 14, 2010. However, no additional work has occurred for this project at this time. At this time, no estimate for starting the project has been identified.

DEVELOPMENT 2012

Project 2007-02 Operating Personnel Communication Protocols

Summary:

This project is reviewing COM-003 to ensure the standard is complete, appropriately scoped, and enforceable. The project is also considering other general improvements and stakeholder comments received during the initial development of the standards, as well as other comments received from Electric Reliability Organization (ERO) regulatory authorities. This also satisfies the NERC requirement for five-year review of the standard.

This standard will require the use of specific communication protocols, especially for communications during alerts and emergencies. The standard will be applicable to transmission operators, balancing authorities, reliability coordinators, generator operators and distribution providers. Requirements will include protocols for communicating changes to realtime operating states and protocols for issuing and responding to operating directives.

Standards affected:

COM-003

Status:

This project's SAR was finalized on June 8, 2007. A draft standard was posted November 20, 2009 through January 15, 2010. Subsequently, this team was put on hold for an extended period of time. The project was restarted in 2011, and the team is reviewing comments and preparing to post a new version of the standard. It is estimated this project will complete in Q1 2013.

Project 2007-03 Real-time Transmission Operations

Summary:

This project is clarifying requirements for real-time operations of the Bulk Electric System in the several standards, as well as providing other general improvements. It will consider stakeholder comments received during the initial development of the standards, as well as and other comments received from ERO regulatory authorities. This also satisfies the NERC requirement for five-year review of the standards.

Standards affected:

PER-001, TOP-001, TOP-002, TOP-003, TOP-004, TOP-004, TOP-005, TOP-006, TOP-007, TOP-008

Status:

This project's SAR was finalized November 1, 2007. The standards have been posted several times for public comment. The standards were most recently posted for Initial Ballot from May 31, 2011 through June 9, 2011. It is estimated this project will complete in Q1 2012.

Project 2007-06 System Protection Coordination

Summary:

This project is reviewing PRC-001-1 to assure that Protection System application and performance issues are coordinated among all related entities. It will ensure the applicable entities within the standard correctly reflect the functional responsibilities, as described in the NERC Functional Model. The project will also incorporate other general improvements, address directives received from ERO regulatory authorities, and consider the observations and recommendations developed by the NERC SPCTF. As necessary, the project will coordinate the transfer of monitoring-related requirements to appropriate other standards through coordination with project 2006-06 Reliability Coordination.

Standards affected:

PRC-001, PRC-027 (New)

Status:

This project's SAR was finalized on July 27, 2007. A draft standard was posted from September 9, 2009 through October 26, 2009. Several interim drafts have been developed since that time. A new results-based version of the standard is in development. It is estimated this project will complete in Q1 2013.

Project 2007-07 Vegetation Management

Summary:

This project will address some 'fill-in-the-blank' components of the existing standard, which were created in 2006 (prior to mandatory and enforceable standards). The project also will investigate applicability to lower voltage transmission lines, address the issue of clearances for lines on both federal and non-federal lands, consider revising the definition of right of way to encompass required clearance areas, and review the suitability of the IEEE 516-2003 standard for minimum vegetation clearance. This also satisfies the NERC requirement for five-year review of the standard.

Standards affected:

FAC-003

Status:

This project's SAR was finalized June 27, 2007. The standards have been posted several times for public comment. The standards were most recently posted for Successive Ballot from February 18, 2011 through February 28, 2011. The team has drafted a revised standard and has requested it be posted for Recirculation Ballot. It is estimated this project will complete in Q1 2012.

Project 2007-09 Generator Verification

Summary:

This project will create or modify standards to ensure that generators will not trip off-line during specified voltage and frequency excursions or as a result of improper coordination between generator protective relays and generator voltage regulator controls and limit functions. It will also ensure that generator models accurately reflect the generator's capabilities and operating characteristics.

Standards affected:

MOD-024, MOD-025, MOD-026, MOD-027, PRC-019, PRC-024

Status:

This project's SAR was finalized June 14, 2007. The standards have been posted several times for public comment. Two of the standards were most recently posted for Initial Ballot from July 22, 2011 through August 1, 2011. Three other standards were posted for comment June 12, 2011 through July 15, 2011. It is estimated this project will complete in Q4 2012.

PENDING 2013

Project 2007-11 Disturbance Monitoring

Summary:

Purpose

This project establishes and clarifies requirements for the installation of Disturbance Monitoring Equipment (DME) and reporting of disturbance data to facilitate analyses of events and verify system models. The project will review PRC-002 and each of the current regional programs developed in accordance with that standard, including any other associated programs and/or requirements related to or contained with the disturbance monitoring program documentation. The project will then determine which requirements should be continent-wide requirements and which requirements should be included in regional standards.

Standards affected:

PRC-002, PRC-018

Status:

This project's SAR was finalized May 21, 2007. An initial draft standard was posted from February 2, 2009, to March 18, 2009. This project was moved to informal development in 2011. It is estimated this project will start in Q2 2013 and complete in Q1 2015.

Project 2007-12 Frequency Response

Summary:

Purpose:

This project will modify the BAL-003 Standard to require sufficient Frequency Response from the Balancing Authority to maintain Interconnection Frequency within predefined bounds. It will also ensure the standard provides consistent methods for measuring Frequency Response and determining the Frequency Bias Setting.

Standards affected:

BAL-003

Status:

This project's SAR was finalized June 30, 2007. The standard has been posted once for public comment, and is expected to be posted for comment in Q4 of 2011. The project is expected to complete in Q2, 2012.

DEVELOPMENT 2012

Project 2007-17 Protection System Maintenance and Testing

Summary:

This project will modify the standards related to ensuring all transmission and generation Protection Systems affecting the reliability of the Bulk Electric System (BES) are maintained and tested. The project will respond to various FERC directives contained in Order 693, as well as make general improvements to the standard.

Standards affected:

PRC-005, PRC-008, PRC-011, PRC-017

Status:

This project's SAR was finalized May 7, 2007. The standards have been posted several times for public comment. The standards were most recently posted for Initial Ballot from September 19, 2011 through September 28, 2011. It is estimated this project will complete in Q2 2012.

PENDING 2013

Project 2008-01 Voltage and Reactive Planning and Control

Summary:

This project will revise the VAR Standards to require that appropriate functional entities develop and coordinate voltage and reactive planning and operating criteria to ensure that there are sufficient reactive resources, and voltage and reactive margins, to manage the risk of voltage instability. The project will also address the FERC directives in Order 693 associated with these standards. Review and modifications to the existing VAR standards will also consider the Transmission Issues Subcommittee’s “Reactive Support & Control Whitepaper” dated 05/18/2009.

Standards affected:

VAR-001, VAR-002

Status:

This project’s SAR was finalized April of 2011. This project was moved into informal development in 2011, prior to posting any draft of the standard. It is estimated this project will begin in Q1 2013 and complete in Q2 2014.

PENDING 2012

Project 2008-02 Undervoltage Load Shedding

Summary:

This project will improve the existing standards on Under Voltage Load Shedding (UVLS) to ensure that load is shed when needed to prevent voltage collapse and voltage instability in the Bulk Electric System. The existing standards will be consolidated, and specific criteria for UVLS programs and assessments of those UVLS programs should be added. ‘Fill-in-the-blank’ elements should be eliminated, and concerns related to Fault-Induced Delayed Voltage Recovery’ will be reviewed and addressed.

Standards affected:

PRC-010, PRC-022

Status:

This standard has a proposed SAR that was posted for comment from January 20, 2010, through February 19, 2010. It is estimated this project will start in Q3 2012 and complete in Q2 2014.

Project 2008-06 Cyber Security – Order 706

Summary:

This project establishes standards to protect the critical cyber assets (including hardware, software, data, and communications networks) essential to the reliable operations of the bulk power system. Currently the project is focused on Version 5 of the standards, which is focused on addressing the remaining directives in Order 706.

Standards affected:

CIP-002, CIP-003, CIP-004, CIP-005, CIP-006, CIP-007, CIP-008, CIP-009, CIP-010 (New), CIP-011 (New)

Status:

This project's SAR was finalized June 9, 2008. Older versions of the standard have been posted, balloted, and approved several times. Version 5 of the standards has not yet been posted for comment. It is estimated this project will complete in Q3 2012.

PENDING 2013

Project 2008-12 Coordinate Interchange Standards

Summary:

This project will revise the set of Coordinate Interchange standards to ensure that each requirement is assigned to an owner, operator or user of the bulk power system, and not to a tool used to coordinate interchange; to address the Interchange Subcommittee concerns related to the Dynamic Transfers and Pseudo-ties; and to address previously identified stakeholder comments. The project will also consider adding requirements to have backup capability for use when the interchange transaction tool fails.

Standards affected:

INT-001, INT-003, INT-004, INT-005, INT-006, INT-007, INT-008, INT-009, INT-010

Status:

This project's SAR was finalized December 1, 2008. An initial draft set of standards was developed and posted for comment from November 10, 2009 through December 9, 2009. However, the project was moved into informal development in 2011. It is estimated this project will start in Q2 2013 and complete in Q2 2014.

Project 2009-01 Disturbance and Sabotage Reporting

Summary:

Purpose:

This project entails revisions to existing standards CIP-001-1 – Sabotage Reporting and EOP-004-1 – Disturbance Reporting. The project will eliminate redundancy and provide clarity on sabotage events. Additionally, EOP-004 will be reviewed to eliminate any ‘fill-in-the-blank’ components.

Standards affected:

CIP-001, EOP-004

Status:

This project’s SAR was finalized August 13, 2009. The standard has been posted for comment twice, and is being prepared for Initial Ballot. It is estimated this project will complete in Q3 2012.

PENDING 2012

Project 2009-02 Real-time Reliability Monitoring and Analysis Capabilities

Summary:

This project will create new or revised standards to establish requirements for the monitoring and analysis capabilities provided to System Operators to support Real-time System Operations. The project will address availability parameters, performance metrics, and procedures for failure notification, maintenance coordination, and change management.

Standards affected:

New

Status:

This project's SAR was finalized March 31, 2010. The project team posted a White Paper created to illustrate the concepts it intends to pursue as the project unfolds. This posting solicited comments from February 16, 2011, through April 4, 2011. This project was moved to informal development in 2011. It is estimated this project will start in Q2 2012 and complete in Q1 2013.

PENDING 2012

Project 2009-03 Emergency Operations

Summary:

This project will review the EOP-001, EOP-002, and EOP-003 standards and associated interpretations to ensure the requirements are clear and unambiguous. Many of the requirements in this set of standards were translated from Operating Policies as part of the Version 0 process; suggestions for improvement have been submitted by stakeholders, other drafting teams, and FERC staff.

Standards affected:

EOP-001, EOP-002, EOP-003

Status:

This project's SAR was finalized November 5, 2010. Prior to the development of an initial draft standard, this project was moved to informal development. It is estimated this project will start in Q3 2012 and complete in Q4 2013.

2014 PENDING RESEARCH

Project 2009-04 Phasor Measurements

Summary:

This project will review several industry studies to determine if there should be phasor requirements developed for a NERC standard. This project is related to the North-American Synchro-Phasor Initiative, and supports a blackout recommendation.

Standards affected:

New

Status:

This is a new project, which will require SAR development and research. It is estimated this project will start in Q1 2014 and complete in Q4 2015.

PENDING 2014

Project 2009-05 Resource Adequacy Assessments

Summary:

This project will implement certain recommendations related to resource adequacy from the *Resource and Transmission Adequacy Task Force (RTATF) Report* and the *Gas/Electricity Interdependency Task Force Report*, approved by the NERC Board on June 15, 2004. The project will create a standard with requirements to perform resource adequacy assessments, using metrics that take into account various factors (including, but not limited to, fuel deliverability). The standard would also make the results of the assessments available to the industry, NERC, and appropriate regulatory agencies.

Standards affected:

New

Status:

This project's SAR was finalized August 17, 2007. Prior to the development of an initial draft standard, this project was moved to informal development in 2011. It is estimated this project will start in Q3 2014 and complete in Q2 2016.

2013 PENDING RESEARCH

Project 2009-07 Reliability of Protection Systems

Summary:

This project will ensure Protection Systems are designed and installed with redundancy where appropriate, such that if there were a failure to a specified component of that protection system, the failure would not prevent meeting the BES performance identified in the TPL standards.

Standards affected:

New

Status:

This project has an initial draft of a SAR which was posted for comment January 20, 2009, through February 18, 2009. Comment responses have not been prepared, and the SAR has not been finalized. It is estimated this project will start in Q1 2013 and complete in Q1 2015.

2012 PENDING RESEARCH

Project 2010-01 Support Personnel Training

Summary:

This project will develop a standard that requires the use of a systematic approach to determining training needs of generator operators and operations planning and support staff with a direct impact on the reliable operations of the bulk power system.

Standards affected:

New

Status:

This is a new project, which will require SAR development and research. It is estimated this project will start in Q3 2012 and complete in Q3 2014.

**FUTURE CONSIDERATION,
PENDING RESEARCH**

Project 2010-02 Connecting New Facilities to the Grid

Summary:

22 - Ensure that all of the elements that should be addressed when a new facility is connected to the grid are included in the revised standard. FAC-001 and -002.

Standards affected:

FAC-001, FAC-002

Status:

This is a new project, which will require SAR development and research. It is estimated this project will start in Q2 2015 and complete in Q1 2017.

2014 PENDING RESEARCH

Project 2010-03 Modeling Data

Summary:

This project will consider merging, upgrading and expanding existing requirements for entities to provide data used to model the bulk electric system. This project is related the Modeling Initiative, and supports a blackout recommendation.

Standards affected:

MOD-010, MOD-011, MOD-012, MOD-013, MOD-014, MOD-015, PRC-013, PRC-015

Status:

This is a new project, which will require SAR development and research. It is estimated this project will start in Q3 2014 and complete in Q2 2016.

2014 PENDING RESEARCH

Project 2010-04 Demand Data

Summary:

This project will consolidate MOD-016 through MOD-020 into a single standard, with MOD-021 remaining as a separate standard. Requirements will be made be more specific to clearly identify the format for providing data, and modifications will made in support if previously received industry comments and regulatory directives.

Standards affected:

MOD-016, MOD-017, MOD-018, MOD-019, MOD-020, MOD-021

Status:

This is a new project, which will require SAR development and research. It is estimated this project will start in Q3 2014 and complete in Q3 2016.

DEVELOPMENT 2012

Project 2010-05.1 Phase 1 of Protection Systems: Misoperations

Summary:

This project addresses a key element for Bulk Electric System (BES) reliability: the correct performance of Protection Systems. Monitoring BES Protection System events to identify and correct the root causes of Misoperations will improve overall Protection System performance. The project will revise the definition of Misoperation and redraft the standard to be more clear and unambiguous.

Standards affected:

PRC-003, PRC-004

Status:

This project's SAR was finalized June 9, 2011. An initial draft of the standard was posted for comment from June 10, 2011 through July 11, 2011. A second draft is being prepared for posting and initial ballot. It is estimated this project will complete in Q3 2012.

2012 PENDING RESEARCH

Project 2010-05.2 Phase 2 of Protection Systems: SPS and RAS

Summary:

This project will modify the current standards and definitions related to SPS/RAS Misoperations to support a good metric for measurement of Protection System performance and to ensure the reliability of the bulk power system. This project is related to the System Protection Initiative.

Standards affected:

PRC-012, PRC-014, PRC-016.

Status:

This project has a draft SAR, but it has not yet been posted for comment. It is estimated this project will start in Q4 2012 and complete in Q3 2014.

DEVELOPMENT 2012

Project 2010-07 Generator Requirements at the Transmission Interface

Summary:

This project will develop any needed changes to the Reliability Standards to provide clarity to Generator Owners and Generator Operators regarding their reliability standard obligations at the interface with the interconnected grid. The project will review standard for applicability, propose changes as necessary, and ensure that requirements that should apply to all generators, regardless of interconnection configuration, are implemented effectively.

Standards affected:

FAC-001, FAC-003, PRC-004, others as needed

Status:

This project's SAR was finalized November 30, 2010. A draft set of standards was developed and posted from June 17, 2011 through July 17, 2011. Discussion and coordination between NERC, FERC, and the members of the project team are ongoing to ensure adequate coverage of all reliability needs. It is estimated this project will complete in Q1 2013.

FUTURE CONSIDERATION

Project 2010-08 Functional Glossary Model Revisions

Summary:

This project will ensure the definitions of various functional entities between the Functional Model, the NERC Glossary of Terms, and the NERC Statement of Compliance Registration Criteria are consistent.

Standards affected:

TBD

Status:

The Functional Model Working Group (FMWG) is responding to comments received from the first posting of the SAR. It is estimated this project will start in Q4 2014 and complete in Q3 2016.

PENDING 2012

Project 2010-13.2 Phase 2 of Relay Loadability: Generation

Summary:

This project is being created in response to directives included in FERC Order 733. The project will draft a new standard to address generator relay loadability.

Standards affected:

New

Status:

This project's SAR was finalized November 1, 2010. Prior to the development of an initial draft, this project was moved to informal development in 2011. It is estimated this project will start in Q4 2012 and complete in Q3 2014.

2014 PENDING RESEARCH

Project 2010-13.3 Phase 3 of Relay Loadability: Stable Power Swings

Summary:

This project is being created in response to directives includes in FERC Order 733. The project will draft a new standard to address protective relay operations due to power swings.

Standards affected:

New

Status:

This is a new project, which will require SAR development and research. It is estimated this project will start in Q4 2014 and complete in Q3 2016.

DEVELOPMENT 2012

Project 2010-14.1 Phase 1 of Balancing Authority Reliability-based Controls: Reserves

Summary:

This project will review the standard related to Control Performance and Disturbance control, and propose modifications or new standards as necessary. This project includes the testing and analysis of the new Balancing Authority ACE Limit (BAAL) metric, as well as the development of a continent-wide reserve policy to support BAL-01, BAL-002, and BAL-003.

Standards affected:

BAL-001, BAL-002, New

Status:

This project was created by merging two existing teams. As such, there are two SARS associated with the project – one that was finalized on November 7, 2007, and one that was finalized on December 3, 2007. The combined effort was moved into informal development in 2011, but restarted to coordinate with project 2007-12 Frequency Response. It is estimated this project will complete in Q4 2012.

PENDING 2013

**Project 2010-14.2 Project 2010-14.2 Phase 2 of Balancing Authority
Reliability-based Control: Time Error, AGC, and Inadvertent**

Summary:

This project will consider the Time Error Correction standard, AGC, standard, and Inadvertent Accounting standard to determine what changes, if any, are necessary to ensure the standards are clear and unambiguous. In some cases, the standard may no longer be necessary.

Standards affected:

BAL-004, BAL-005, BAL-006

Status:

This project is currently in informal development. Based on its priority, it has been identified in the 2012-2014 Work Plan to begin in Q2 2013 and complete in Q1 2015.

PENDING 2014

Project 2010-16 Definition of System Operator

Summary:

This project will remove the 'Generator Operator' from the current definition of System Operator. This will more accurately establish the responsibilities and expectations of the Generator Operator consistent with the current manner in which the bulk electric system is operated.

Standards affected:

TBD

Status:

A proposed SAR and revision to the definition of System Operator was posted for a 30-day formal comment period from November 3, 2010 through December 3, 2010. It is estimated this project will start in Q3 2014 and complete in Q1 2016.

Project 2010-17 Definition of Bulk Electric System

Summary:

This project will revise the definition of Bulk Electric System (BES) to address various Federal Energy Regulatory Commissions (FERC) concerns the definition must be modified to encompass all Elements and Facilities necessary for the reliable operation and planning of the interconnected bulk power system. These concerns have been identified in FERC Order 693 issued on March 16, 2007 and in Order 743 issued on November 18, 2010 (Order 743). The project will also consider additional modifications (beyond those established in the regulatory directives) to improve clarity, to reduce ambiguity and to establish consistency across all Regions in distinguishing between BES and non-BES Elements and Facilities.

Standards affected:

Multiple

Status:

This project's SAR was finalized March 25, 2011. The draft definition has been posted twice, with the most recent posting done concurrently with an initial ballot from September 30, 2011, to October 02 2011. The first part of this project is expected to complete in Q1 of 2012. The remainder of this project is estimated to complete in Q2 2013.

2013 PENDING RESEARCH

Project 2012-01 Equipment Monitoring and Diagnostic Devices

Summary:

This project will consider the development of reliability standards for the application of major equipment monitoring and diagnostic devices and procedures, with the intent of identifying potential equipment failures prior to their occurrence. This will provide more time to address failing systems and avoid or minimize long lead times.

Standards affected:

New

Status:

This is a new project, which will require SAR development and research. It is estimated this project will start in Q2 2013 and complete in Q1 2015.

FUTURE CONSIDERATION

Project 2012-02 Physical Protection

Summary:

This project will develop standards for the safety and protection of essential equipment, buildings and people located in power generation, transmission, or distribution system locations in order to mitigate the associated reliability risks to the bulk power system.

Standards affected:

New

Status:

This is a new project, which will require SAR development and research. At this time, no estimate for starting the project has been identified.

FUTURE CONSIDERATION

Project 2012-03 PRC-004 VSLs

Summary:

This project will address a problem identified in the VSLs of PRC-004. Currently, the VSLs do not address the case where a Corrective Action Plan was developed or documented, but not fully implemented.

Standards affected:

PRC-004

Status:

This is a new project, which will require SAR development. At this time, no estimate for starting the project has been identified.

2012 PENDING RESEARCH

Project 2012-04 Protection System Commissioning Testing

Summary:

This project will address a gap in reliability related to protection systems by creating a standard that requires commissioning testing. Improper or inadequate commissioning testing practices are a common cause of protection system Misoperation. However, the current set of approved NERC reliability standards does not address the testing of protection system equipment *before* that equipment is placed into initial service. Creating a commissioning standard would also enhance the effectiveness of the mandatory auditing program.

Standards affected:

New

Status:

This is a new project, which will require SAR development and research. It is estimated this project will start in Q2 2012 and complete in Q2 2014.

PENDING 2014

Project 2012-05 ATC Revisions - Order 729

Summary:

This project will respond to the remaining directives in Order 729.

Standards affected:

MOD-001, MOD-004, MOD-008, MOD-028, MOD-029, MOD-030

Status:

This is a new project, which will require SAR development. It is estimated this project will start in Q3 2014 and complete in Q1 2016.

2013 PENDING RESEARCH

Project 2012-06 Generator Capabilities

Summary:

This project will develop standards to ensure generator performance. The project should consider requirements that specify governor droop, frequency response, and reactive response.

Standards affected:

New

Status:

This is a new project, which will require SAR development and research. It is estimated this project will start in Q1 2013 and complete in Q4 2014.

FUTURE CONSIDERATION

Project 2012-07 Obsolescence Review

Summary:

This project will create a standard that requires Generator and Transmission Owners periodically review their control and protection systems to identify and electronic, electrical, or mechanical devices that have become obsolete.

Standards affected:

New

Status:

This is a new project, which will require SAR development and research. At this time, no estimate for starting the project has been identified.

FUTURE CONSIDERATION

Project 2012-08 Glossary Updates

Summary:

This project will respond to FERC directives to either create or modify the following definitions: Transmission Operator, Generator Operator, Bulk Power System, Reliable Operation, and Reliability Standard.

Standards affected:

TBD

Status:

This is a new project, which will require SAR development. At this time, no estimate for starting the project has been identified.

FUTURE CONSIDERATION

Project 2012-09 IRO Review

Summary:

This project will perform the five-year review of several IRO standards, pursuant to NERC's Rules of Procedure.

Standards affected:

IRO-006, IRO-006-EAST, IRO-008, IRO-009, and IRO-010

Status:

This is a new project, which will require SAR development. At this time, no estimate for starting the project has been identified.

FUTURE CONSIDERATION

Project 2012-11 FAC Review

Summary:

This project will perform the five-year review of several FAC standards, pursuant to NERC's Rules of Procedure.

Standards affected:

FAC-010, FAC-011, FAC-014

Status:

This is a new project, which will require SAR development. At this time, no estimate for starting the project has been identified.

FUTURE CONSIDERATION

Project 2012-12 PER Review

Summary:

This project will perform the five-year review of several PER standards, pursuant to NERC's Rules of Procedure.

Standards affected:

PER-003, PER-004, PER-005

Status:

This is a new project, which will require SAR development. At this time, no estimate for starting the project has been identified.

FUTURE CONSIDERATION

Project 2012-13 NUC Review

Summary:

This project will perform the five-year review of the NUC standard, pursuant to NERC's Rules of Procedure.

Standards affected:

NUC-001

Status:

This is a new project, which will require SAR development. At this time, no estimate for starting the project has been identified.

FUTURE CONSIDERATION

Project 2012-14 Risk Analysis

Summary:

This project will develop a standard that requires entities to have and maintain a checklist of potential threats to the power system that must be addressed by each TOP/BA. The checklist would include things like GMD, voltage collapse, and other extreme events.

Standards affected:

New

Status:

This is a new project, which will require SAR development and research. At this time, no estimate for starting the project has been identified.

FUTURE CONSIDERATION

Project 2012-15 Flow Limited Paths

Summary:

The MOD-029 standard includes a provision which, if left uncorrected, could in certain scenarios result in significantly over-conservative ATC values being calculated. This project will address this problem.

Standards affected:

MOD-029

Status:

This is a new project, which will require SAR development and research. At this time, no estimate for starting the project has been identified.