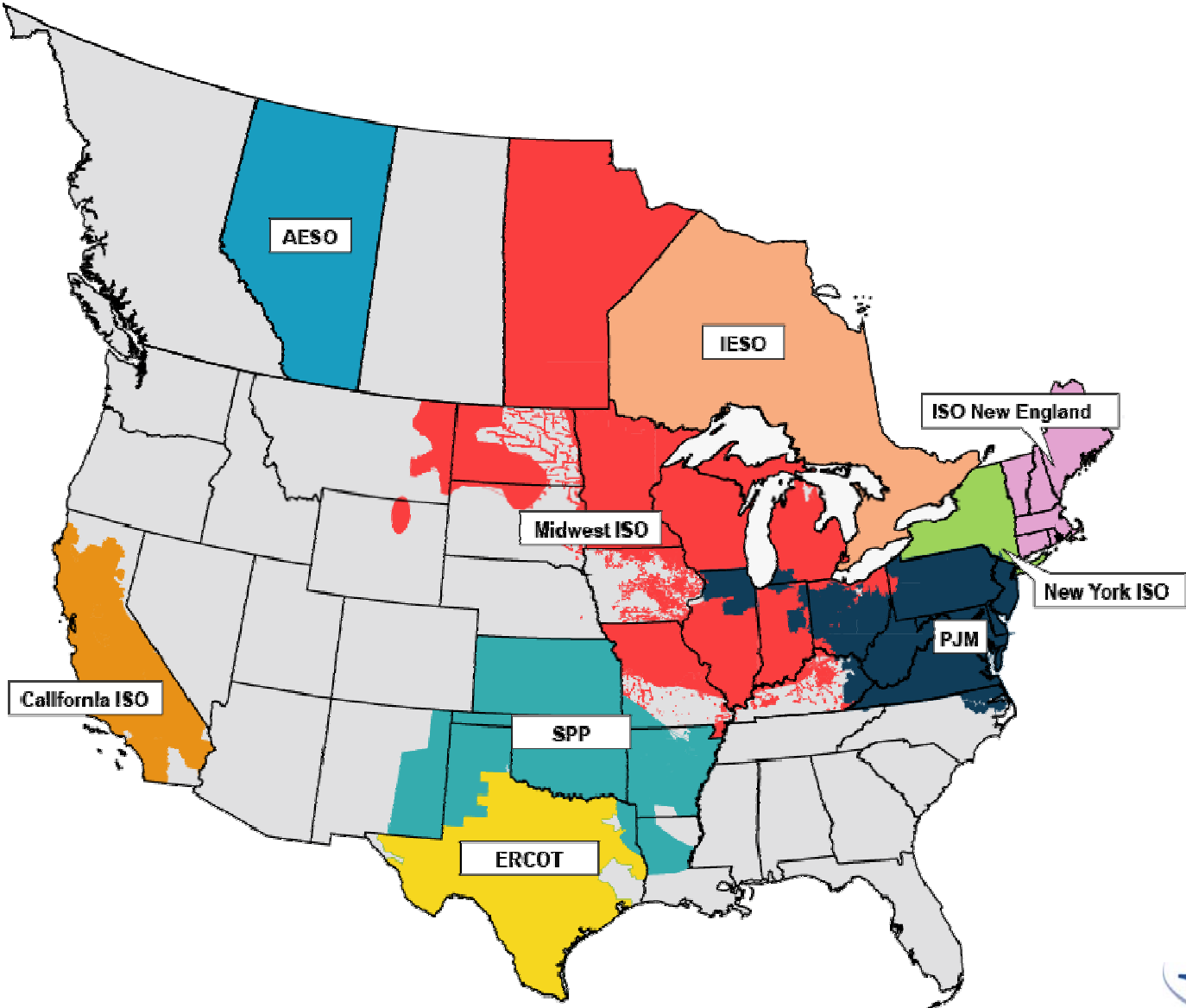


ISO/RTO and the World

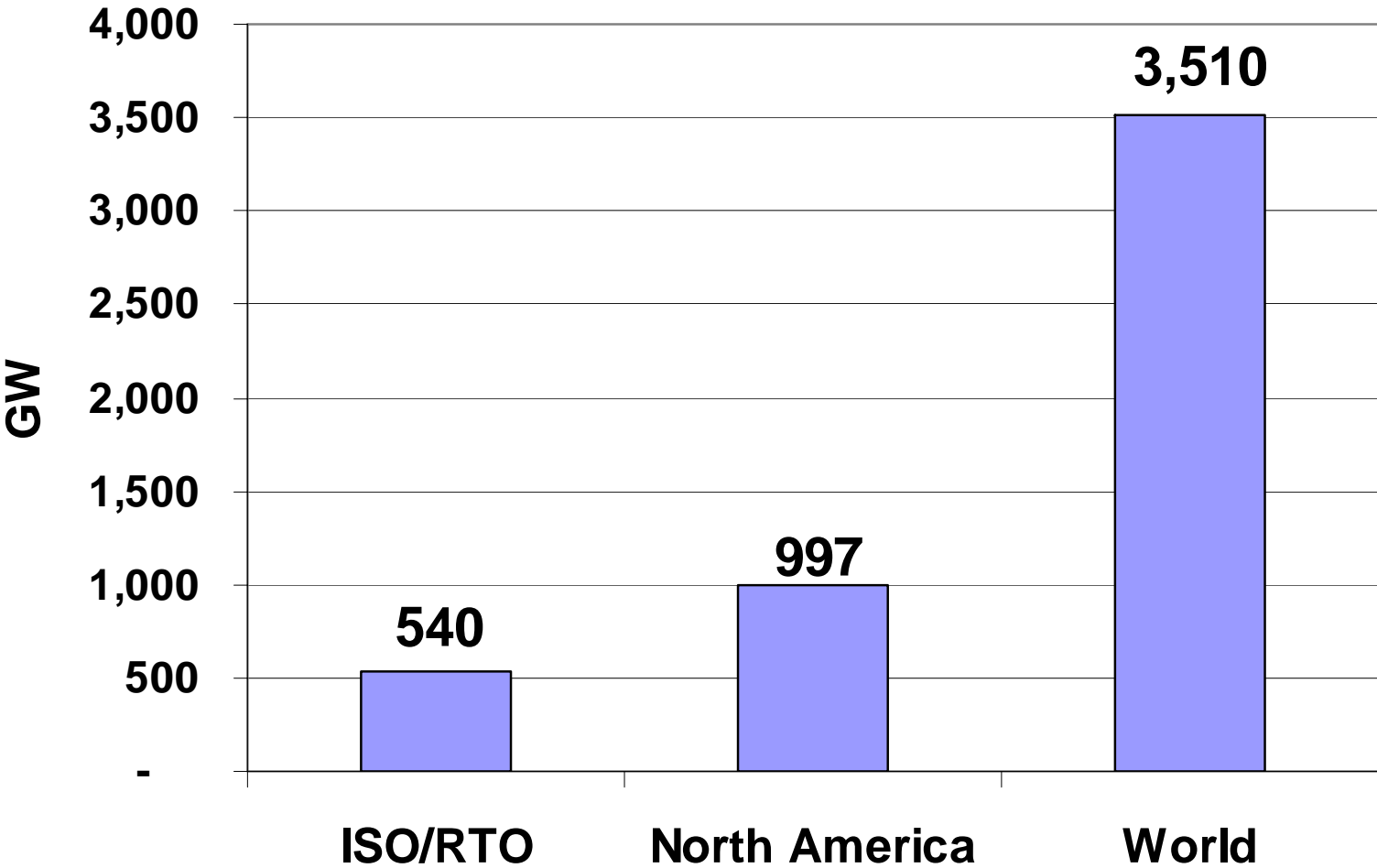
Phillip G. Harris
President and CEO
PJM Interconnection
Chairman of the IRC Council
ISO/RTO Board Meeting
May 23, 2006



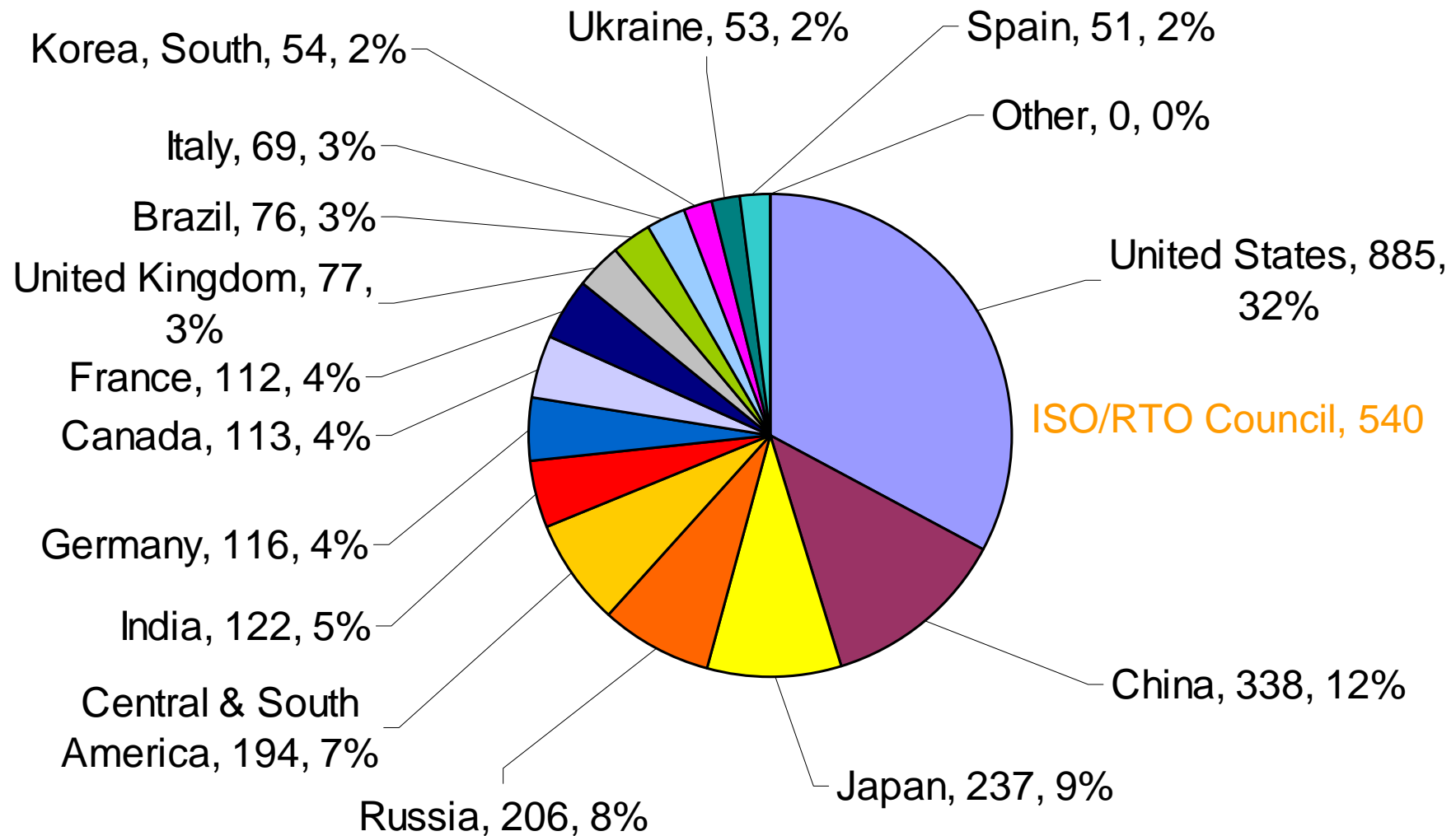
Existing RTOs and ISOs



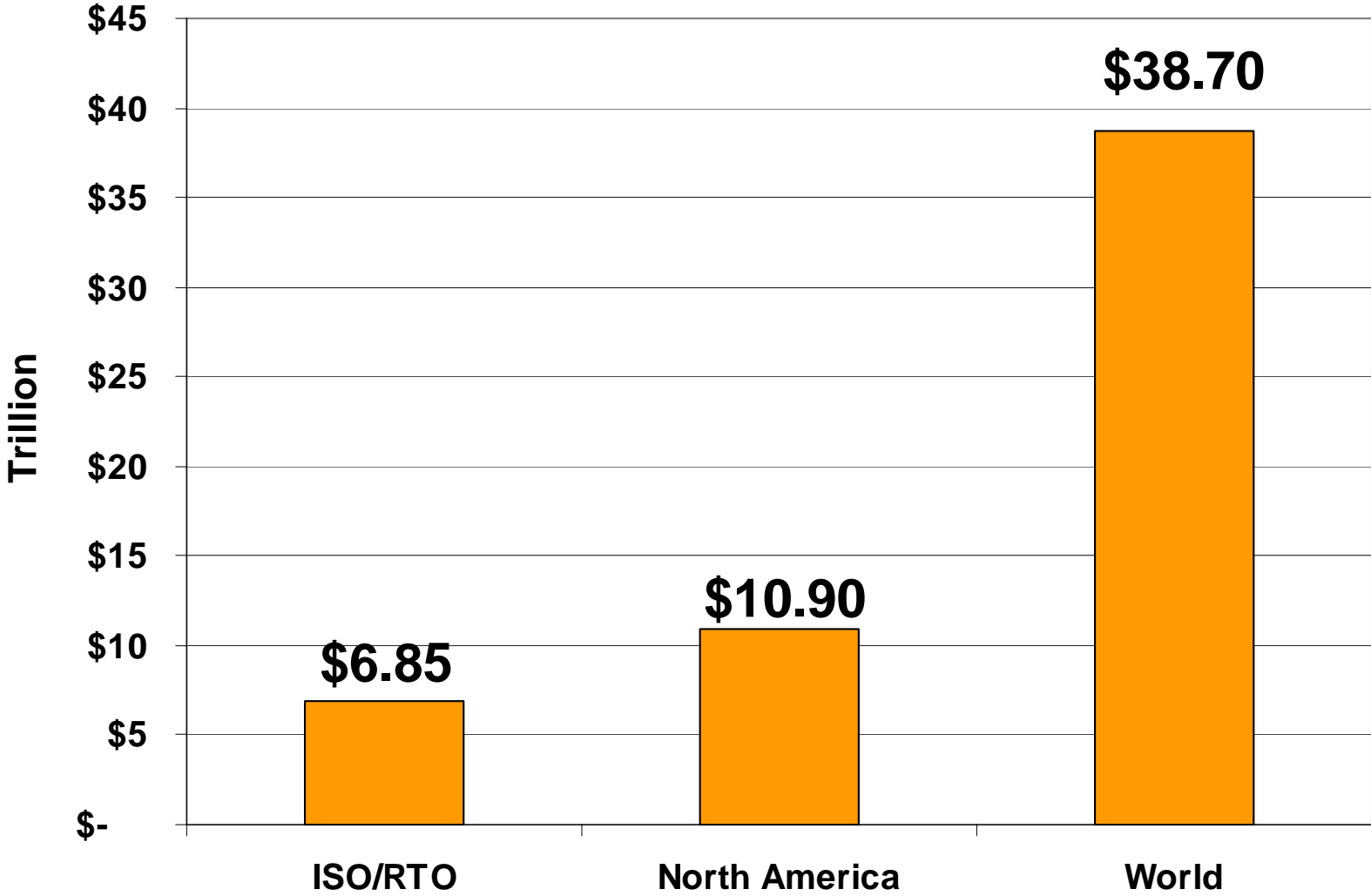
ISO/RTO Generation Capacity



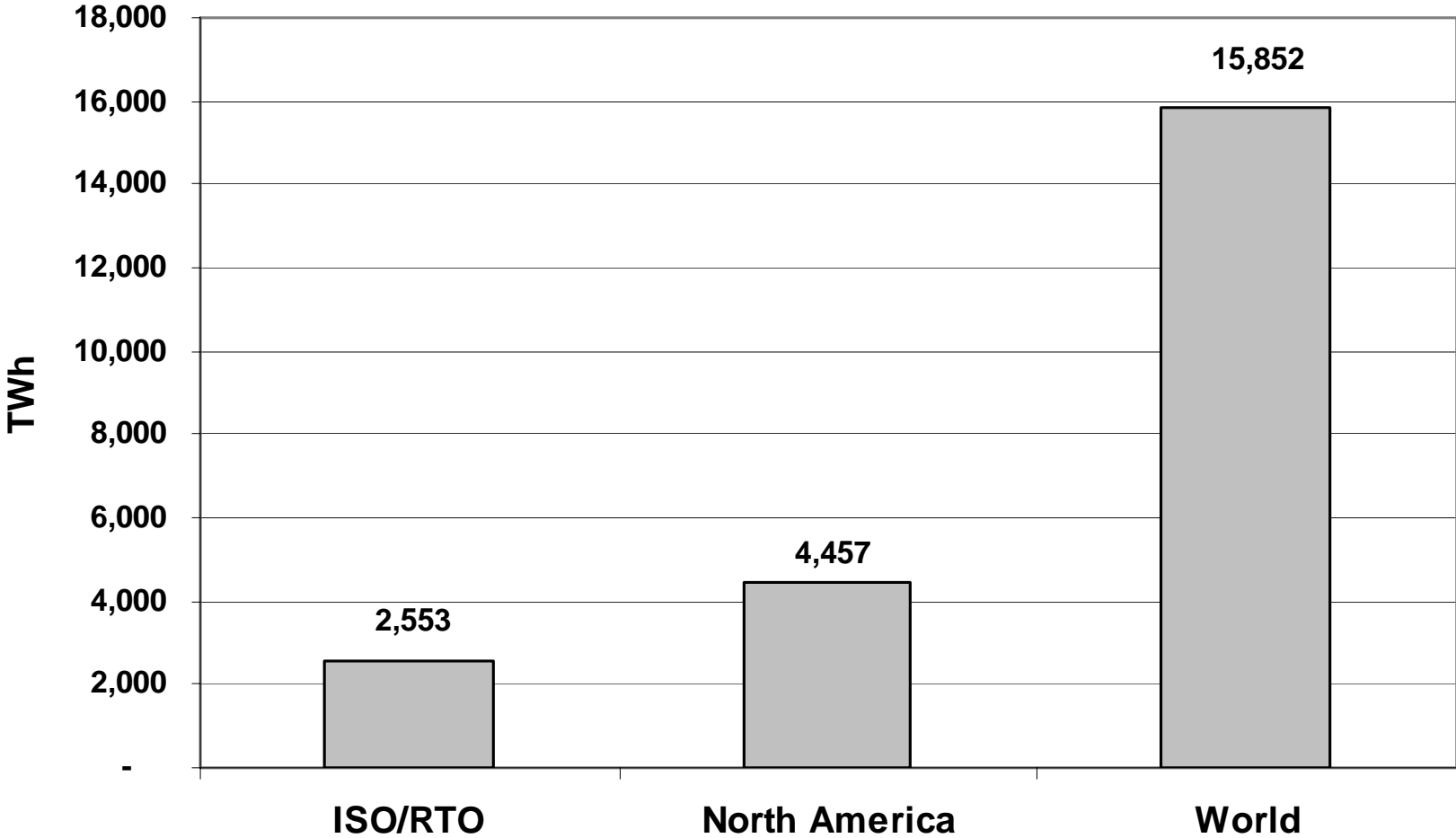
World Generating Capacity - Total 3,500 GW



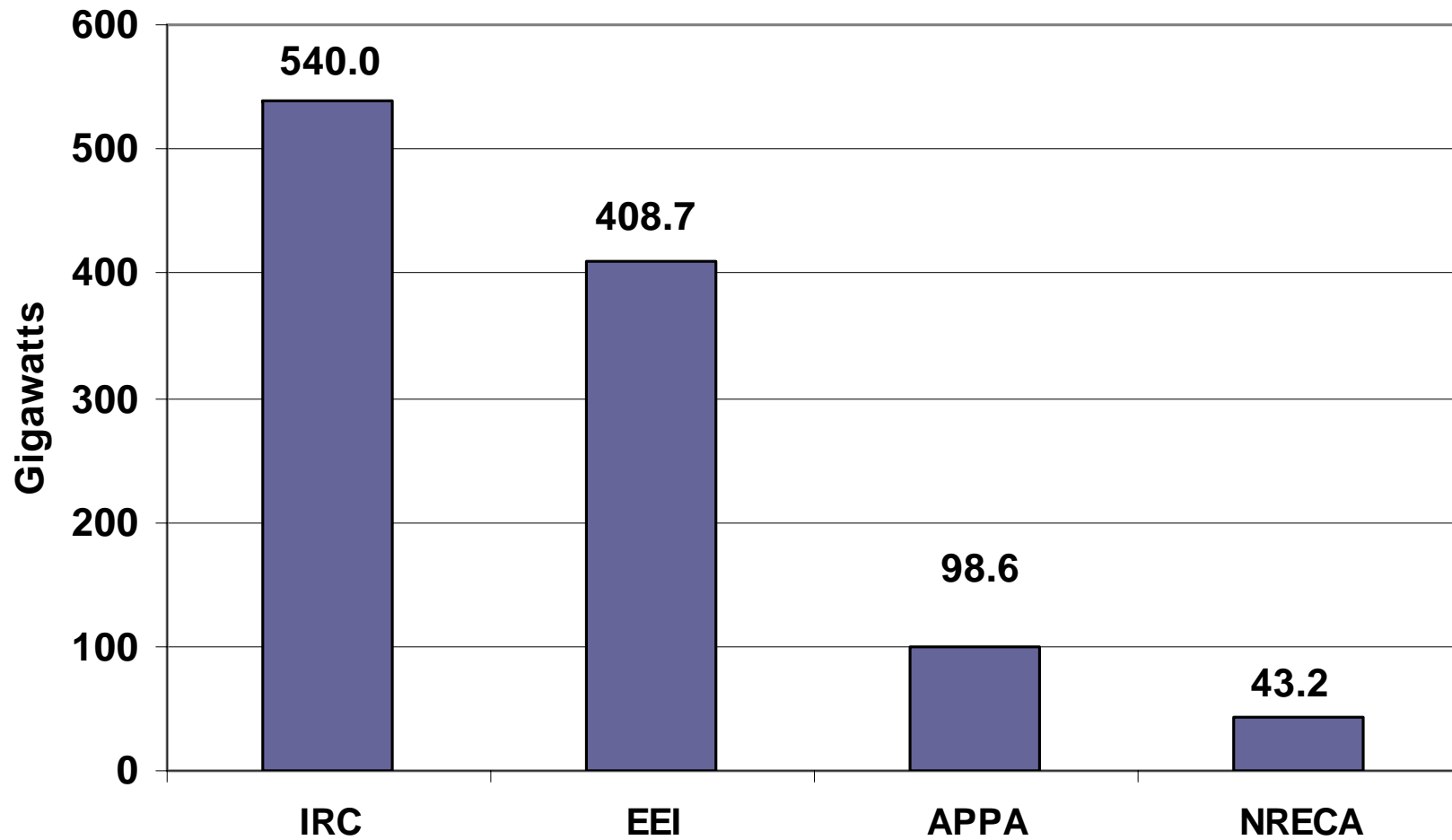
ISO/RTO GDP



ISO/RTO Energy



Generation Capacity in Selected Organizations



Annual Energy in Selected Organizations

