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2 Wholesale Electricity Standards (WES)  
3 Organizing Principles  
4 Draft 2.0  
5

6 January 20, 2002  
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9 I. Introduction  
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- 11 A. This document is intended to both reflect AND EXTEND  
12 the discussions in Dallas (Nov 9) and Phoenix (Jan 15). It  
13 incorporates discussions and concepts that have emerged  
14 since Jan 15. It's a fast-moving process.
- 15 B. There is a general acceptance, supported by EEI's board,  
16 that the North American Energy Standards Board (NAESB)  
17 will be the organization overseeing the development of  
18 wholesale electricity standards, and participants in the  
19 wholesale electric market will "fill" NAESB's Wholesale  
20 Electric Quadrant.
- 21 i. NAESB has a well-defined structure that is generally  
22 viewed as fair, open, and inclusive. The structure  
23 minimizes opportunities for gaming and promoting  
24 policy initiatives through standards. NAESB's structure  
25 and process are ANSI approved.
- 26 ii. NAESB has a board, executive committee and triage  
27 committee whose members are selected in a balanced  
28 fashion.
- 29 iii. Each of NAESB's four quadrants has an executive  
30 committee, and each quadrant is made up of industry  
31 sectors, which are the basic groups that develop standards  
32 (likely through committees and subcommittees).  
33 Industry participants will have opportunities to define the  
34 sectors and committees that will fill the Quadrant.
- 35 C. NAESB's well define approach for nominating, considering,  
36 voting, and recommending standards and for electing the  
37 various boards and committees will be the default approach  
38 for the wholesale electricity quadrant; this document will no  
39 longer include, except as attachments, standard-setting

1 process details except to add emphasis or recommend  
2 exceptions.  
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## 5 II. Overall Guiding Principles 6

- 7 A. The standards-setting process should be widely  
8 acknowledged by market participants as fair, open,  
9 balanced, and inclusive.
- 10 B. Participation in the standards-setting process should be  
11 voluntary.
- 12 C. No standards enforcement shall be conducted by the  
13 standards organization. Explicit procedures must be  
14 established to ensure the separation of standards  
15 development and approval from enforcement and  
16 compliance.
- 17 D. Approved standards should be filed with appropriate  
18 regulatory agencies; compliance and enforcement shall be  
19 exclusively addressed by such agencies. It is possible that  
20 some standards submitted to the agencies may become  
21 voluntary, but it is anticipated that most submitted standards  
22 will become mandatory once adopted by the regulatory  
23 agency. [When considering a self-regulating organization to  
24 ensure compliance, it is noted that FERC does not now have  
25 the authority to delegate enforcement of the standards it  
26 adopts.]
- 27 E. The standards-setting organization that supports standards  
28 development and approval should be fully independent and  
29 separately incorporated for the sole purpose of overseeing  
30 the standard-setting process.
- 31 F. Balanced super-majority voting rules should be adopted,  
32 recognizing the primary goal as developing strong consensus  
33 on all standards.
- 34 G. A detailed scope provision should define the nature and  
35 extent of the organization's activities. The scope and  
36 industry sectors should be open to periodic review and  
37 revision without requiring a super majority to initiate such  
38 review.
- 39 H. The standards-setting process should reflect a balance of  
40 interests for entities (members) that have a material interest

1 in the wholesale electricity sector. Because the industry is in  
2 significant flux, the balance, as defined by makeup of the  
3 industry sectors, should be open to periodic review without  
4 requiring a super majority to initiate such a review.

5 I. Funding requirements for the standard-setting organization’s  
6 administrative support should be provided solely from  
7 membership. Annual dues should be established at a single,  
8 fixed rate for each member.

9 J. The organization should not participate in advocacy for  
10 legislation or regulatory policy issues in any country or  
11 state, either directly or indirectly through other associations  
12 or contractual relationships.

13 K. The standards-setting process should ensure that approved  
14 standards do not effectively establish policy. Specific triage  
15 criteria should be established and regularly reviewed to filter  
16 proposed standards and mitigate attempts to pursue  
17 policymaking through standards setting.

18 L. Participants in the standard-setting process should recognize  
19 that the wholesale market is still evolving and that  
20 innovation and new approaches need to be encouraged.

21 M. The entity that develops and approves the standards should  
22 be ANSI-certified. The standards-development process for  
23 the electricity wholesale sector should not jeopardize ANSI  
24 status of any existing standards-setting processes. Among  
25 other things, the ANSI certification ensures due process.  
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28 III. Scope – What should comprise the scope of wholesale industry  
29 standards for standards-setting entity?  
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31 A. Most recommend that there be a one-stop shop (NAESB) for  
32 all wholesale electricity standards including both  
33 commercial and reliability standards.

34 i. It is impossible to separate business standards from  
35 reliability standards; one affects the other.

36 ii. But all recognize that reliability and reliability standards  
37 have a special significance for the wholesale market.

38 B. The Commission needs to decide several critical design  
39 issues, sometimes termed the “list of eight,” before  
40 standards in these areas can be addressed. The “list of

1 eight” includes: congestion management, energy imbalance,  
2 ancillary services, energy losses, loop flows, legacy and  
3 transition issues, and non-jurisdictional issues, ???.

4 Standards related to these issues should be within the  
5 standards scope once FERC has established the market  
6 design.

7 C. Standardized wholesale practices should review already  
8 established retail uniform business practices for applicability  
9 and consistency, including a determination whether such  
10 practices are suitable for the wholesale sector.

11 D. Standardized wholesale practices should also include  
12 development of common data and data communications  
13 protocols that support approved standards.

14 E. NAESB’s one-stop shop offers a better opportunity to  
15 coordinate standards with other segments of the energy  
16 industry represented in the three other quadrants.

17 i. Retail and wholesale electricity markets, which might  
18 recognize that end-use customers will increasingly seek  
19 to more actively manage their energy use.

20 ii. Electricity and gas markets, which might recognize that  
21 some participants will offer combined products.

22 F. A single, nationwide standardization process should be used  
23 to develop wholesale electric standards. The standards  
24 should apply nationwide but with a rebuttable presumption  
25 to demonstrate whether, and to what extent, there should be  
26 different standards in particular regions. [N.B. The  
27 NAESB’s gas quadrant has recognized that pipelines differ  
28 in various regions and, to accommodate the difference, has  
29 accepted alternative approaches to satisfy the standards.]  
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31 IV. Governance – How should the standards-setting entity be  
32 organized and structured?  
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34 A. NAESB has a well-defined structure that is generally viewed  
35 as fair, open, and inclusive. The structure minimizes  
36 opportunities for gaming and promoting policy initiatives  
37 through standards. Important details of the NAESB  
38 structure and voting details are attached.

- 1           B.    The Wholesale Electric Quadrant is composed of sectors,  
2           and each sector has an executive committee (see  
3           attachment). Five sectors are recommended.  
4           i.    Generation – no restriction on fuel or fuel source or on  
5           corporate form: investor-owned, municipal or state,  
6           provincial or (U.S.) federal, rural cooperatives.  
7           •    Vertically integrated electric companies  
8           •    Generation-only and/or generation corporate affiliates  
9           •    Customer owned and operated  
10          ii.   Transmission  
11          •    Vertically integrated electric companies  
12          •    Regional transmission organizations  
13          •    Independent transmission companies  
14          •    Government-owned utilities; municipal, state, federal,  
15          and (Canadian) provincial  
16          •    Customer-owned utilities, including rural electric  
17          cooperatives  
18          iii.   Distribution – no restrictions on ownership form:  
19          private, public, customer-owned, government-owned  
20          •    Vertically integrated electric companies  
21          •    Distribution-only electric companies  
22          iv.   Marketers and Brokers  
23          •    Buy-sell entities, marketers, brokers, aggregators  
24          v.    Customers – no restrictions on corporate form  
25          •    Retail and wholesale  
26          •    Individual and corporate  
27          C.    Important Aspects of Sector and Quadrant Governance  
28          i.    Each of the five sectors should have five voting  
29          members. Each sector should develop a procedure for  
30          determining voting members.  
31          ii.   Companies who satisfy materiality criteria may join  
32          multiple sectors.  
33          iii.   For adoption, a standard should require 17 affirmative  
34          votes, including two affirmative votes from each of the  
35          five sectors.  
36          iv.   To ensure full participation and timely process, voting  
37          should include electronic alternatives, including the  
38          posting of proposed standards, comments, responses, and

- 1 status. All ballot results should be posted electronically  
2 and should be public.
- 3 v. Public comment and participation in standards setting  
4 should be explicit and broad; such participation should  
5 take place at committee and subcommittee levels.  
6 Process for posting proposed standards, soliciting and  
7 addressing comments, and including public participation  
8 should be declared in advance.
- 9 vi. Governmental authorities, including federal, state, and  
10 provincial (Canadian) agencies, should expand existing  
11 NAESB nonvoting advisory committee that relates to the  
12 Executive Committee.
- 13 vii. Anyone may participate in standards development by  
14 providing comments and suggestions on proposed  
15 standards; voting on proposed standards at committee  
16 and subcommittee levels is available to all who attend  
17 whether or not they are members of the organization.
- 18 viii. ??? Trade associations should not be voting entities,  
19 however, they may participate in committee and  
20 subcommittee activities. Proxy participation should  
21 include provision for a trade association employee to  
22 participate in sector activities, including voting, on behalf  
23 of a corporate participant.
- 24 ix. Five subcommittees committees should be formed  
25 initially to support standards development in markets,  
26 operations, planning, system security, and data and  
27 communications.

28 D. NERC role, functions

- 29 i. It is widely accepted the NERC has considerable  
30 expertise and success in maintaining grid reliability and  
31 that the expertise should be incorporated into the  
32 standard-setting process.
- 33 ii. It is expected that people currently involved in NERC  
34 reliability functions will be active participants on the  
35 committees and within the sectors thereby bringing the  
36 reliability expertise into the discussions.
- 37 iii. It is recommended that all electric standards approved  
38 through the NAESB process be transmitted to NERC; a  
39 formal expedited reconsideration process should be  
40 established to assess potential for significant adverse

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impacts in grid integrity. The process would have a fixed and short turnaround time. Identifying an approved standard as having negative material impacts on reliability would require a two-thirds vote of the NERC Board, which would be communicated to NAESB with detailed written augmentation, detailing the reasoning with specific recommendations for change. NAESB could then review and revise the standard and/or resubmit the standard in a short timeline.

- iv. NERC should continue its activities regarding critical reliability functions through non-standards projects and initiatives.
- v. All market participants should expect identical availability of information regarding the status of the transmission network. Criteria for the types of information to be provided should be defined, including the nature of information that relates to national security.